

Business Plan *2018/2019*



Your partner in planning great places for a growing Victoria

Minister for Planning



With a population on track to reach 10 million by 2051 – double today's present population – Victoria has the fastest growth rate in Australia and arguably the greatest challenge to meet housing and jobs demand for decades to come.

From the gold rush to the postwar baby boom Victoria has always welcomed new citizens – which is why it's such a diverse and vibrant place to live. We need to manage growth and provide housing choices that suit our changing demographics and lifestyles, in a way that builds on our legacy of a distinctive, liveable and sustainable state.

That's why the government established the Victorian Planning Authority (VPA) – to meet the challenges and opportunities of unprecedented growth, by planning for more new communities to thrive in Victoria. On 1 July 2017 the *Victorian Planning Authority Act* came into effect, empowering the VPA to lead the strategic land-use planning in designated areas to ensure effective planning for Victoria's growth and liveability.

The VPA's role has been extended to include planning for Victoria's diverse regional cities, urban renewal areas and new suburbs in Melbourne. By overseeing long-term planning and infrastructure coordination in key precincts, the VPA makes a significant contribution to ensuring Victorians have equitable access to jobs, public transport and attractive green spaces.

The VPA works closely with government agencies involved in transport and infrastructure provision to help promote infrastructure coordination.

The VPA plays a key role in working with the Department of Environment, Land, Water and Planning (DELWP) in implementing the government's *Plan Melbourne 2017-2050*, the metropolitan planning strategy for supporting jobs and growth.

The VPA's program, as outlined in this Business Plan for 2018-19, provides the right balance for planning growth in priority precincts and preserving our urban amenity for generations to come.

This Business Plan sees the inclusion of some exciting new projects in the 2018-2019 work plan. It builds upon the work of the VPA in established Melbourne and the regions and the 100,000 lots they are set to deliver by the end of 2018 in greenfield areas.

There are some emerging precincts set to be transformed such as Arden, well planned new suburbs in the growth areas and exciting new strategic sites in Melbourne and the regions such as Sandown Park and Bakery Hill (Ballarat) that will form part of the new VPA work plan. The VPA's strategic planning capability together with its strong focus on technical skills, community engagement and collaboration across government and industry ensures it is perfectly positioned to plan for the right change in the right places for the next generations of Victorians.

The Hon. Richard Wynne MP
Minister for Planning

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Foreword – Chair and Chief Executive Officer



Welcome to the VPA's Business Plan for 2018-19. The VPA is committed to partnering with government, industry and communities to plan high-quality urban places that support liveable future communities, which are connected, vibrant and sustainable.

Drivers for Change

Victoria is growing faster than any other state in Australia. This growth, combined with megatrends such as globalisation, evolving community demographics, changing consumer and worker preferences, climate change, and new and emerging technologies is creating an increasingly complex planning landscape within which we operate. However, disruption also brings unique opportunities.

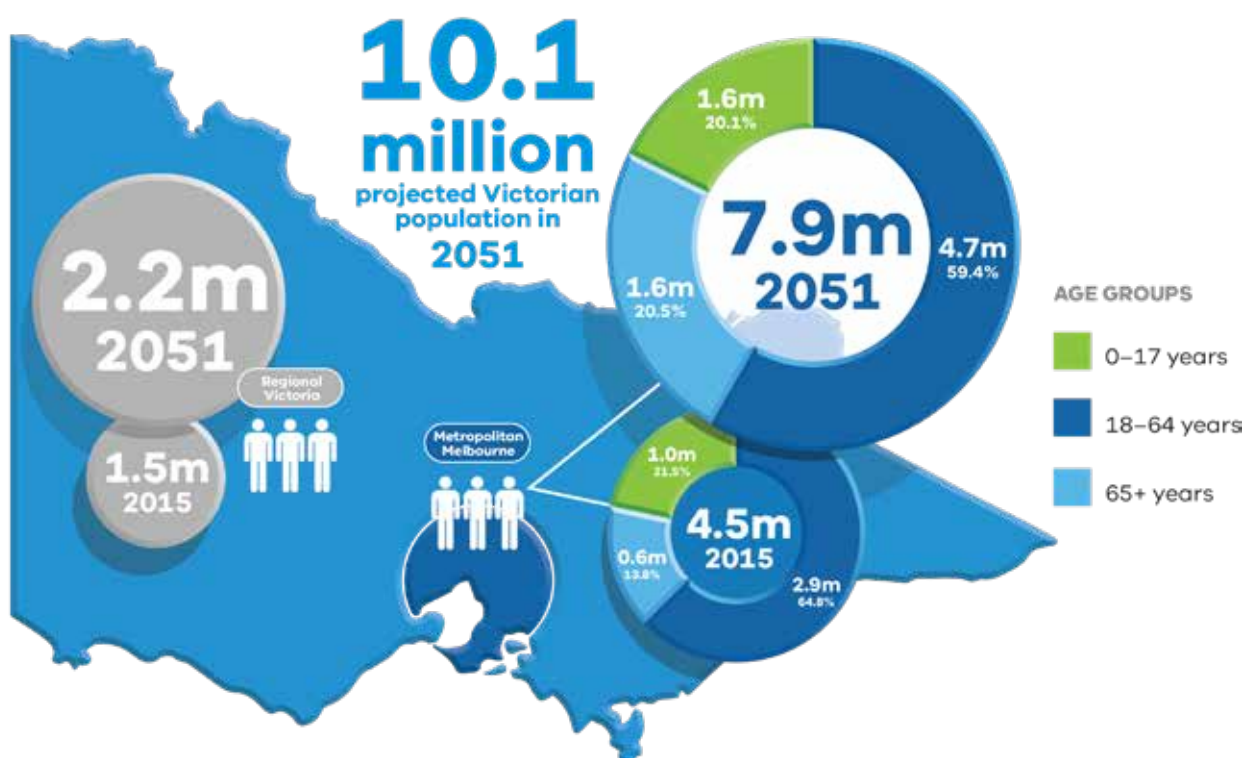
A clear mandate and criteria for spatial based planning

The VPA works with key partners such as the Department of Environment, Land, Water and Planning (DELWP) to help deliver plans to support urban growth, housing, jobs and transport options in key precincts.

We have clear state policy direction for metropolitan and regional planning (*Plan Melbourne 2017-2050*, *Homes for Victorians* and *Regional Growth Plans*), greater government infrastructure investment catering for increased development and a clear authorising environment (*Victorian Planning Authority Act 2017*). The Act came into effect on 1 July 2017 and officially recognises the VPA's role as a state-wide strategic planning authority, extending our responsibilities to include planning for many of Victoria's diverse regional cities and towns, as well as for areas in Melbourne.

Against this backdrop, the need for place-based planning solutions, community engagement and integrated precinct planning has never been greater. The need for coordinated government action to realise the potential of key precincts and sites is also crucial.

Our key challenge is to ensure that the quality of life and economic opportunities available to many Victorians today continues to be enjoyed by all current and future Victorian communities, and that the benefits of growth are maximised for all groups in our society.



The VPA Work Plan delivered through the VPA Strategic Plan

In a first, the VPA has sought informal advice from our partners across government, councils and industry on potential projects for our 2018-19 work plan. The VPA planning teams have identified and assessed the potential projects and measured them against new Evaluation Criteria adopted by the Board.

Whilst some of these potential projects do not form part of the VPA work plan for 2018-19, this more transparent process will help establish a pipeline of projects in the future to assist in meeting Melbourne and Victoria's needs for more housing options and jobs.

The VPA's 2018-19 Statement of Expectations from the Minister for Planning forms part of this Business Plan and outlines the 2018-19 projects that the VPA will undertake. The Business Plan sets out how the VPA will undertake the implementation of the projects for the year, and the new VPA *Strategic Plan* will help build the capability the organisation to deliver the program.

The Board and Senior Executive Team worked closely to produce the VPA *Strategic Plan 2017-2020*. This comprehensive document is available through the VPA website (www.vpa.vic.gov.au), and it forms the foundation of this business plan. The diagram on page 27 of the *Strategic Plan* shows how the Business Plan fits within the implementation framework.

The *Strategic Plan* provides guidance about the underpinning processes and approach that the VPA adopts to deliver the program. This is based on a clear vision, mission, set of values and implementation framework which are discussed in the *Strategic Plan*. Our *Strategic Plan* has at its core our commitment to bring together our partners across government, industry and the community to unlock great new urban places.

The VPA has developed ten spotlight projects to progress the eight Priority Programs that it has identified to implement the *Strategic Plan 2017-2020*. The eight Priority Programs comprise:

- Financial Sustainability
- Revolution IT
- Innovation
- Listening and Engaging
- People and Culture
- Partnering
- Project Management
- Leadership

These programs and projects form part of the VPA Implementation Roadmap.

Greater clarity around the VPA's role

The Minister for Planning has approved a new Ministerial Direction that provides greater certainty about the VPA's role when it is not the planning authority but is providing advice and/or preparing documentation for councils.

Ministerial Direction no. 18 is a strong reflection of the VPA's status as the State Government's strategic spatial planning agency, and of the VPA's commitment to working with councils across the state to drive spatial planning solutions.

Consistent with this and dependent upon the individual assignment, the VPA responsibility for an authorised activity is likely to be determined to be one of the four outlined below:

ROLE	DESCRIPTION
AUTHORITY	Formal appointment as Planning or Responsible Authority
PROVIDER	Prepare plan/report/discussion paper for other party
ADVISOR	Provide advice and support to Minister/Government/Council
FACILITATOR	Assist in organising an outcome/event

Given the VPA's remit now extends to areas such as regional Victoria and established Melbourne this clarity is crucial to ensure we can work hand in hand with councils and local communities. With the range of new planning projects – in addition to many continuing projects – this clarity will assist the VPA to bring together key partners to unlock great new urban places.

Beyond planning projects

A great plan is necessary for creating great places – but we know we also need to work in close collaboration with our partners such as DELWP, DEDJTR, DV and local government to ensure these great places are built, developed and nurtured. The VPA is committed to supporting delivery of our plans by providing innovative streamlining solutions and encouraging the timely provision of infrastructure.

The VPA has increased its role in informing and influencing infrastructure planning to achieve better land use, built form and liveable outcomes. By providing government with a greater understanding of the infrastructure implications of precinct structure plans (PSPs) at the local and corridor level, we will assist our many government partners plan for the provision of government infrastructure for the many fledgling communities in Victoria.

On 20 February 2018 the *Planning and Environment Amendment (Public Land Contributions) Act* was passed by Parliament and came into effect on 1 July 2018. This has implications for the VPA's planning, as though the acquisition of land is streamlined under Infrastructure Contribution Plans (ICPs), the acquisition of sufficient funds for the provision of transport using a supplementary levy is still complex. ICPs are also to be included in future planning for established Melbourne and Regional Victoria. The VPA will continue to develop its approach to the new legislation throughout 2018-19.

Continuing to refine and implement the new system of ICPs and the negotiation of Growth Areas Infrastructure Contribution (GAIC) Work in Kind (WIK) agreements and providing advice on the allocation of the GAIC are key roles for the organisation to ensure the places we plan for have the appropriate infrastructure and services they need to thrive.

Due to the work in delivering the 100,000 lots program we are on track to deliver adequate supply of zoned land within growth area PSPs. Despite this, in the past 18 months there has been a significant escalation in land prices. This highlights the importance of streamlining post-Precinct Structure Plan approvals to boost development-ready stock and reduce upward pressure on house prices.

Through the *Streamlining for Growth (SFG)* program, the VPA has spent the past 18 months helping councils gain efficiencies and clear backlogs for post PSP processes.

The VPA has also established an industry working group to ensure that we are collaborating with our industry partners to implement the new Act in the most effective way.

Since the SFG program was established in the 2016-17 financial year, we have invested approximately \$1 million in funding towards 17 projects aimed at streamlining post PSP approvals. The VPA was also delighted to receive further support for this program through a further \$3.5 million allocation of funds in the 2018-19 Victorian Budget.

Our place in the regions

The VPA has a proud history of capacity building with councils through grants and assistance and ensuring greater land supply through PSPs such as those in Warragul and Drouin, and currently in Greater Shepparton and Wodonga.

Going forward the VPA will work closely with DELWP and Regional Development Victoria (RDV) to deliver our expanded 2018-19 work plan. This will include a new focus on planning for strategic sites and using a suite of planning tools to manage and facilitate development of designated growth precincts in regional cities and towns.

Collaboration is at the heart of our commitment to regional Victoria. The VPA has been taking soundings about the best approach to enable growth in designated regional locations with accompanying infrastructure. Our key objective is to avoid ad hoc development and maintain the distinctiveness of our great regional cities and towns as they grow and transform. The VPA is developing a platform that will further outline our role in regional Victoria.

Delivering this Business Plan

In delivering this Business Plan, we will continue to influence and inform best practice by partnering with government agencies at State and local level - including building capacity and improving systems and reducing red-tape - to deliver an integrated approach to place-based planning.

We will consider wider economic, social, and environmental objectives – including objectives of other agencies as they may relate to the precinct or project under consideration. We will also consider future needs and requirements, intergenerational equity and environmental justice.

Our aim is to work in partnership with our stakeholders and the community through public participation and engagement, sharing of information, and harnessing expertise and resources.

The Board and Senior Executive Team will continue to ensure that there is a common understanding across government and stakeholders of the different and complementary roles of the VPA, DELWP and related government agencies.

The VPA is proud of our people and we are investing in their development, capability and continued visible presence in the community.

The VPA is dependent upon a close working relationship with DELWP and other key agencies for its success. DELWP provides ongoing guidance and support to the VPA, as is evidenced through the Partnership Agreement in place between the two organisations.

The VPA looks forward to working closely with our partners and stakeholders over the course of the 2018-19 year to deliver the outcomes set out in this plan.

Jude Munro AO
Chair

Stuart Moseley
Chief Executive Officer

Authorising Environment

The VPA is leading place-based strategic planning for urban growth in Victoria. Our role is to *bring clarity, certainty and transparency to the development of new precincts and places*.

The VPA is a state government statutory authority established under the *Victorian Planning Authority Act 2017*.

Our *Strategic Plan 2017-2020* outlines our organisational commitments over three years to support the Victorian Government in shaping the future growth and transformation of Victoria's cities, suburbs and regions.

We work alongside our diverse partners and stakeholders who join us to deliver integrated land-use, built-form and infrastructure outcomes for strategic precincts and places. Our partners and stakeholders include local councils, state government agencies, industry bodies, landowners, investors and, most importantly, local communities.

The VPA's *Strategic Plan 2017-2020* sets out the Vision and Values of the organisation and outlines its Key Capabilities.

The details of these can be viewed in the VPA's *Strategic Plan 2017-2020* which is accessible through the VPA's website www.vpa.vic.gov.au.



Organisation

The VPA's organisational structure is designed to allow us to deliver an important leadership role in shaping the future growth and transformation of key precincts and places in inner and middle Melbourne, outer Melbourne and regional Victoria.

The VPA has four planning teams to deliver the VPA's planning projects - *Inner Melbourne, Middle Melbourne, Outer Melbourne* and *Regional Victoria*.

There are three Corporate Teams - *Planning, Infrastructure and Technical, Corporate Services*, and *Strategy, Engagement and Futures* that all support the VPA's planning projects and build the capacity of the organisation.



Resources

It is anticipated that the nature and extent of the work of the VPA will vary from year to year, and that the revenue and expenditure of the Authority will correspondingly change. The VPA's forward allocations through DELWP for the next four years are currently anticipated to be:

- \$20.0 million in 2018-19
- \$17.7 million in 2019-20
- \$12.4 million in 2020-21
- \$12.4 million in 2021-22.

The VPA recorded a brought forward surplus at 1 July 2018 of \$8.8 million. This represents funds that the VPA has received previously, in advance of the matching expenditure occurring. These funds will be drawn down to finance planning activities over the next four years. This strategy allows the VPA to operate sustainably over the next four financial years, albeit with reduced revenue and capability. The VPA's expenditure for 2020-21 is 46% less than that of 2018-19, and 2021-22 is 52% less.

The VPA has regularly sought contributions from landowners in growth areas to meet the VPA's costs in preparing precinct structure plans. The VPA will now extend seeking these contributions to all areas which are nominated as a VPA project and will include all costs incurred by the VPA relevant to the project.

Staffing Complement 2018-19 and 2019-20

The following table summarises the VPA's expected staffing levels (effective full time) over the coming two years, based on the expected funding for the period:

Staff	2018-19	2019-20
Executives	8	8
Non-executive	104	104
Total	112	112



Budget 2018-19 to 2021-22

The VPA has approved the following budget for 2018-19 and has endorsed, in principle, the financial projections for the subsequent three years. The VPA's approach is to utilize its financial reserves to assist it in maintaining operational sustainability in to the future.

The VPA anticipates making operating deficits for all future years as it expends the funds on hand which have been recognised in earlier financial

years. The reserves will largely be exhausted by 2019-20. The latter years of this four year budget shows a substantial reduction in both income and expenditure when compared with prior years, and if that situation were to continue could be expected to result in further expenditure reductions in 2022-23. However, the VPA anticipates that additional revenue will be able to be sourced in future years.

Income

	2018-2019 \$m	2019-2020 \$m	2020-2021 \$m	2021-2022 \$m
Base Appropriation	12.4	12.4	12.4	12.4
Streamlining for Growth Appropriation	7.1	5.3	0.0	0.0
<i>Plan Melbourne</i> Appropriation	0.5	0.0	0.0	0.0
Third Party & Other Contributions	4.6	6.0	3.5	1.8
Interest	0.2	0.1	0.0	0.0
Reimbursement & Other Revenue	0.5	0.5	0.3	0.0
Total Income	25.3	24.3	16.2	14.2



Expenditure

	2018-2019 \$m	2019-2020 \$m	2020-2021 \$m	2021-2022 \$m
Executive	0.8	0.8	0.7	0.7
Corporate Services & Accommodation	5.1	4.9	3.9	3.7
Strategy, Engagement & Futures	2.6	2.7	1.5	1.3
Planning, Infrastructure & Technical	3.5	3.8	2.1	1.8
Inner Melbourne – Staff Costs	1.9	1.9	1.1	0.9
Middle Melbourne – Staff Costs	1.9	2.0	1.1	0.9
Outer Melbourne – Staff Costs	2.1	2.2	1.3	1.1
Regional – Staff Costs	1.6	1.7	0.9	0.7
External Project Costs	7.3	5.2	3.7	3.4
Grants to Council	3.2	2.1	0.0	0.0
Total Expenditure	30.0	27.3	16.3	14.5

Net Surplus (Shortfall) for the year	(4.7)	(3.0)	(0.1)	(0.3)
Movement in third party contributions	0.7	(1.5)	(1.0)	0.0
Adjusted Surplus (Shortfall) for the year	(5.4)	(1.5)	0.9	(0.3)

Movement in Operating Sustainability Reserve (excluding third party contributions)

Sustainability Reserve brought forward	7.1	1.6	0.1	1.0
Adjusted Surplus (Shortfall) for the year	(5.4)	(1.5)	0.9	(0.3)
Sustainability Reserve at year end	1.6	0.1	1.0	0.7

Third Party Contribution Reconciliation

Third Party Contributions brought forward	1.8	2.5	1.0	0.0
Movement for the year	0.7	(1.5)	(1.0)	0.0
Third Party Contributions at year end	2.5	1.0	0.0	0.0

Reconciliation of Movements in Equity (including third party funding)

Brought Forward Surplus	8.8	4.1	1.1	1.0
Net Surplus (Shortfall) for the year	(4.7)	(3.0)	(0.1)	(0.3)
Total Accumulated Surplus	4.1	1.1	1.0	0.7

Priority Project list for the VPA for 2018-19

The detailed list of approved VPA projects is reflected in the attached Minister's Direction to the VPA. The VPA will detail the scoping and timing of these projects in a 2018-19 work program which will be published on the VPA's website.

The information below is included for each project in the Minister's 2018-19 *Statement of Expectations*:

1. The status of the project as at 1 July 2018
2. The date by which the project is anticipated to have commenced
3. The date by which the project is anticipated to have been completed
4. The status of the project as at 30 June 2019.

The list also states the VPA's role in each project, and it is noted that when the VPA is not carrying out the role of the Authority, the VPA is less able to ensure that the anticipated completion dates will be able to be achieved.

The program listed below is subject to review and the anticipated timeframes may be adjusted on a quarterly basis, and the VPA may be directed to alter the project listing if circumstances require.

This listing includes the projects from the Minister's Statement of Expectations and also:

- Moonee Ponds Creek Implementation Plan
- Jacksons Hill Master Plan.

The Minister might from time to time request additional projects to be included or alter the scope of existing projects. Not all of the projects are scheduled to begin immediately, though some preparatory work may be undertaken.

SPATIAL PLANNING PROJECTS							
Ref Number	STATE-SIGNIFICANT PRECINCTS	Municipality	Role	Status at 1 July 2018	Anticipated to Commence by	Anticipated to be Completed by	Forecast Status at 30 June 2019
Framework plans							
6001	Monash NEIC Framework Plan	Dandenong, Monash, Kingston	Provider	Under preparation	Underway	December 2019	Ongoing
5003	La Trobe NEIC Framework Plan	Banyule, Darebin	Provider	Under preparation	Underway	December 2019	Ongoing
4001	Sunshine NEIC Framework Plan	Brimbank	Provider	Under preparation	Underway	December 2019	Ongoing
3011	Parkville NEIC Framework Plan	Melbourne	Provider	Under preparation	Underway	December 2019	Ongoing
9003	Central City Framework Plan	Melbourne, Yarra, Port Phillip	Provider	Under preparation	Underway	December 2018	Complete
3010	Richmond to Docklands Corridor Framework Plan	Melbourne, Yarra	Provider	Under preparation	Underway	December 2018	Complete

Ref Number	STRATEGIC DEVELOPMENT SITES	Municipality	Role	Status at 1 July 2018	Anticipated to Commence by	Anticipated to be Completed by	Forecast Status at 30 June 2019
Projects already commenced							
4004	Defence Site Maribyrnong Structure Plan and ICP (phase 1 - vision)	Maribyrnong	Provider	Under preparation	Underway	June 2019	Phase 1 – Complete Phase 2 – underway pending government direction and funding
3003	Arden Structure Plan and ICP	Melbourne	Provider	Under preparation	Underway	June 2021	Ongoing
6004	Clayton Business Park CDP	Kingston	Provider	Under preparation	Underway	June 2020	Complete
6002	PMP Printing Site CDP	Monash	Advisor (Provider)	Under preparation	Underway	June 2020	Complete
5004	Heidelberg Station Precinct Urban Design Framework & PSA	Banyule	Provider	Under preparation	Underway	June 2020	Ongoing
7001	Caulfield Station Structure Plan	Glen Eira	Provider	Under preparation	Underway	June 2020	Ongoing
8803	East Bentleigh Village CDP and ICP or DCP	Glen Eira	Provider	Under preparation	Underway	June 2020	Ongoing
6010	Lilydale Quarry CDP and ICP or DCP	Yarra Ranges	Advisor	Under preparation	Underway	June 2020	Ongoing
4002	Sunshine Health, Wellbeing & Educational Precinct CDP	Brimbank	Provider	Under preparation	Underway	June 2019	Complete
3005	Joseph Road DCP	Maribyrnong	Advisor	Under preparation	Underway	December 2018	Complete
8804	Altona North ICP	Hobsons Bay	Provider	Near completion	Underway	October 2018	Complete
3004	Macaulay ICP or DCP	Melbourne	Advisor	Under review by Council	Underway	June 2019	Ongoing
1070	Jacksons Hill Master Plan	Hume	Authority	On hold	Awaiting confirmation	June 2020	Ongoing
7003	Berwick Health and Education DCP	Casey	Advisor	Under preparation	Underway	December 2018	Complete
5006	Preston Market -Review of Planning Controls	Darebin	Authority	Under preparation	Underway	June 2020	Ongoing
New strategic metropolitan projects							
7005	Sandown Park CDP & ICP	Greater Dandenong	Advisor	Not yet started	December 2018	June 2020	Ongoing
3013	Cremorne Enterprise Precinct – Place Implementation Plan	Yarra	Provider	Under preparation	Underway	December 2019	Ongoing
6007	Wantirna Health & Education Precinct CDP	Knox	Authority	Not yet started	December 2018	June 2020	Ongoing
4007	Moonee Ponds Creek Implementation Plan	Melbourne	Provider	Under preparation	October 2018	June 2020	Ongoing
5008	North Meadows CDP	Hume	Provider	Not yet started	December 2018	June 2020	Ongoing
4005	Brooklyn Business Park CDP	Maribyrnong, Hobsons Bay	Authority	Not yet started	December 2018	June 2021	Ongoing

Ref Number	MELBOURNE PRECINCT STRUCTURE PLANS	Municipality	Role	Status at 1 July 2018	Anticipated to Commence by	Anticipated to be Completed by	Forecast Status at 30 June 2019
Finalise 100,000 Lots PSPs							
620	Beveridge Central PSP & final ICP	Mitchell	Authority	Under preparation	Underway	December 2019	Ongoing
550	Cardinia Creek South PSP & ICP	Casey	Authority	Near completion	Underway	December 2018	Complete
2020	Lindum Vale PSP & ICP	Hume	Authority	Near completion	Underway	December 2018	Complete
110	Minta Farm PSP & final ICP	Casey	Authority	Under preparation	Underway	December 2019	Ongoing
2100	Pakenham East PSP & ICP	Cardinia	Authority	Under preparation	Underway	June 2019	Complete
740	Sunbury South PSP & final ICP	Hume	Authority	Under preparation	Underway	December 2019	Ongoing
2740	Lancefield Road PSP & final ICP	Hume	Authority	Under preparation	Underway	December 2019	Ongoing
2720	Donnybrook Woodstock ICP	Whittlesea	Authority	Under preparation	Underway	June 2019	Complete
2700	Plumpton Kororoit ICP	Melton	Authority	Near completion	Underway	June 2019	Complete
2710	Mt Atkinson/Tarneit Plains ICP	Melton	Authority	Under preparation	Underway	June 2019	Complete
PSP projects underway (beyond 100,000 lots)							
590	Beveridge North West PSP & ICP	Mitchell	Authority	Under preparation	Underway	June 2020	Ongoing
680	Craigieburn West PSP & ICP	Hume	Authority	Under preparation	Underway	December 2020	Ongoing
921	Quandong PSP & ICP	Wyndham	Advisor	Under preparation	Underway	June 2019	Complete
802	Kororoit Part 2 PSP & ICP	Melton	Authority	Not yet started	June 2019	June 2022	Ongoing
45	Officer Town Centre PSP Review	Cardinia	Authority	Under preparation	Underway	December 2019	Ongoing
2080	Werribee Junction PSP & ICP	Wyndham	Authority	In preparatory phase	December 2018	June 2022	Ongoing
691	Shenstone Park PSP & ICP	Whittlesea	Authority	Under preparation	Underway	June 2020	Ongoing
New metropolitan PSP projects							
2240	Wallan South PSP and Wallan East PSP - Overall Plan	Mitchell	Authority	Not yet started	June 2019	December 2022	Ongoing
2210	Croskell (Casey Central) PSP & ICP	Casey	Authority	Not yet started	December 2018	December 2021	Ongoing
2190	Aviators Field PSP & ICP	Wyndham	Authority	Not yet started	December 2018	December 2021	Ongoing
651	Merrifield North Employment PSP & ICP	Hume/Mitchell	Authority	Not yet started	December 2018	June 2022	Ongoing
2220	Officer South Employment PSP & ICP -	Cardinia	Authority	Not yet started	June 2019	December 2022	Ongoing
2200	Casey Fields South PSP & ICP	Casey	Authority	Not yet started	June 2019	December 2022	Ongoing

Ref Number	REGIONAL CITIES AND TOWNS	Municipality	Role	Status at 1 July 2018	Anticipated to Commence by	Anticipated to be Completed by	Forecast Status at 30 June 2019
Regional PSPs/ ICPs underway							
8035	Shepparton – Mooroopna Regional City (<i>Framework Plan</i>)	Greater Shepparton	Authority	Under preparation	Underway	December 2019	Ongoing
1020	Shepparton North East PSP and ICP or DCP	Greater Shepparton	Authority	Under preparation	Underway	June 2020	Ongoing
1021	Shepparton South East PSP and ICP or DCP	Greater Shepparton	Authority	Under preparation	Underway	June 2019	Complete
1390	Warrnambool East PSP	Warrnambool	Provider	Under preparation	Underway	December 2019	Ongoing
8031	Echuca West PSP & DCP	Campaspe	Provider	Under preparation	Underway	December 2019	Ongoing
8036	Horsham South PSP & DCP	Horsham	Provider	Under preparation	Underway	December 2019	Ongoing
8032	Portland Structure (<i>Framework Plan</i>)	Glenelg	Provider	Under preparation	Underway	December 2019	Ongoing
8038	Unblocking Infrastructure Barriers in the Latrobe Valley	Latrobe	Provider	Under preparation	Underway	December 2019	Ongoing
1250	Bacchus Marsh Framework Plan	Moorabool	Provider	Under preparation	Underway	December 2019	Ongoing
8002	Wonthaggi North East PSP	Bass Coast	Provider	Under preparation	Underway	December 2019	Ongoing
Ballarat Strategy Implementation							
1290	Ballarat Long Term Growth Options (<i>Framework Plan</i>)	Ballarat	Advisor	Not yet started	October 2018	June 2020	Ongoing
1280	Bakery Hill PSP and ICP or DCP	Ballarat	Provider	Not yet started	October 2018	December 2020	Ongoing
1340	Ballarat Saleyards PSP and ICP or DCP	Ballarat	Provider	Not yet started	October 2018	June 2019	Ongoing
Plan Greater Bendigo Implementation							
1350	Bendigo West Framework Plan (Inc. Marong Township/ Maiden Gully North - PSP & ICP or DCP)	Greater Bendigo	Provider	Not yet started	October 2018	June 2020	Ongoing
1300	Golden Square Revitalisation Plan	Greater Bendigo	Provider	Not yet started	October 2018	June 2021	Ongoing
1400	Bendigo Industrial land review	Greater Bendigo	Advisor	Not yet started	October 2018	December 2019	Ongoing
Geelong Settlement Strategy Implementation							
1310	Northern and Western Geelong Framework Plans	Greater Geelong	Advisor	Not yet started	October 2018	June 2021	Ongoing
1410	Northern Geelong PSP and ICP or DCP	Greater Geelong	Advisor	Not yet started	June 2019	December 2022	Ongoing
1420	Western Geelong PSP and ICP or DCP	Greater Geelong	Advisor	Not yet started	June 2019	December 2022	Ongoing
1380	Bannockburn PSP and ICP or DCP	Golden Plains	Provider	Not yet started	October 2018	June 2021	Ongoing

Ref Number	REGIONAL CITIES AND TOWNS	Municipality	Role	Status at 1 July 2018	Anticipated to Commence by	Anticipated to be Completed by	Forecast Status at 30 June 2019
Other cities and towns							
1270	Merrimu PSP and ICP or DCP	Moorabool	Authority	Not yet started	October 2018	June 2022	Ongoing
8027	Parwan Employment PSP and ICP or DCP	Moorabool	Authority	Not yet started	October 2018	June 2022	Ongoing
8069	Ararat in transition and ICP or DCP	Ararat	Facilitator	Not yet started	October 2018	June 2022	Ongoing
8071	Traralgon South East PSP and ICP or DCP	Latrobe	Authority	Not yet started	October 2018	June 2020	Ongoing
8041	Gisborne Structure (Framework Plan)	Macedon Ranges	Advisor	Under preparation	Underway	June 2020	Ongoing
1050	Leneva-Baranduda PSP	Wodonga	Advisor	Under preparation	Underway	June 2019	Ongoing
8047	McKoy Street Innovation master Plan	Wodonga	Provider	Under preparation	Underway	June 2019	Complete
8042	Mildura South Activity Centre Master Planning	Mildura	Provider	Under preparation	Underway	June 2019	Complete
1060	Macedon Ranges Town Boundaries Review	Macedon Ranges	Advisor	Under preparation	Underway	December 2019	Ongoing
8063	Seymour Urban Renewal Precinct	Mitchell	Facilitator	Not yet started	October 2018	June 2019	Complete
1430	Great Ocean Road development planning	Various (5 councils)	Advisor	Not yet started	June 2019	June 2021	Ongoing



PLAN MELBOURNE PROJECTS							
Ref Number	DESCRIPTION	Plan Melbourne Action Number	Role	Status at 1 July 2018	Anticipated to Commence by	Anticipated to be Completed by	Forecast Status at 30 June 2019
9003	Central City Urban Renewal Precincts	3	Provider	Under preparation	Underway	June 2021	Complete
9004	Land-use and Infrastructure plans for NEICs	4	Provider	Under preparation	Underway	June 2021	Complete
9006	Health & Innovation Precincts	6	Provider	Under preparation	Underway	June 2021	Complete
9013	Employment Opportunities in Growth Areas	13	Provider	Under preparation	Underway	June 2021	Complete
9016	Urban renewal pipeline of projects across Melbourne	16	Provider	Under preparation	Underway	June 2020	Complete
9020	Precinct Structure Planning Guidelines	20	Provider	Under preparation	Underway	June 2020	Complete
9021	A clear sequence for growth area development	21	Provider	Under preparation	Underway	June 2021	Complete
9078	Not for Profit community service providers	78	Provider	Under preparation	Underway	June 2021	Complete
9102	Growth frameworks for regional cities	102	Provider	Under preparation	Underway	June 2021	Complete
9103	Peri-urban town strategies	103	Provider	Under preparation	Underway	June 2021	Complete
9109	Infrastructure contributions for strategic development areas	109	Provider	Under preparation	Underway	June 2021	Complete
9000	Contribute to the 37 Plan Melbourne actions as designated partner	various	Advisor	Under preparation	Underway	June 2021	Complete
OTHER ACTIVITIES THROUGH STATEMENT OF EXPECTATIONS							
Ref Number	DESCRIPTION		Role	Status at 1 July 2018	Anticipated to Commence by	Anticipated to be Completed by	Forecast Status at 30 June 2019
8901	Delivery of 2018/19 <i>Streamlining for Growth</i> program		Provider	Under preparation	Underway	June 2019	Complete
394	Responsible Authority role for EWEP		Provider	Under preparation	Underway	n/a	Ongoing
9610	Collection of section 173 agreement contributions for relevant Fisherman's Bend planning permits		Provider	Under preparation	Underway	n/a	Ongoing
9511	Manage GAIC Staged Payment Arrangements		Provider	Under preparation	Underway	n/a	Ongoing
9617	Manage GAIC WIK arrangements		Provider	Under preparation	Underway	n/a	Ongoing
9511	Maintain database of land area to which GAIC applies		Provider	Under preparation	Underway	n/a	Ongoing
9511	Provide secretarial support to GAIC Hardship Relief Board		Provider	Under preparation	Underway	n/a	Ongoing
9517	Advice on planning for the provision of government infrastructure that serves development (ins. IIPs, IISs LHWG)		Provider	Under preparation	Underway	n/a	Ongoing
9610	Monitor and evaluate outcomes against spatial plans		Provider	Under preparation	Underway	n/a	Ongoing

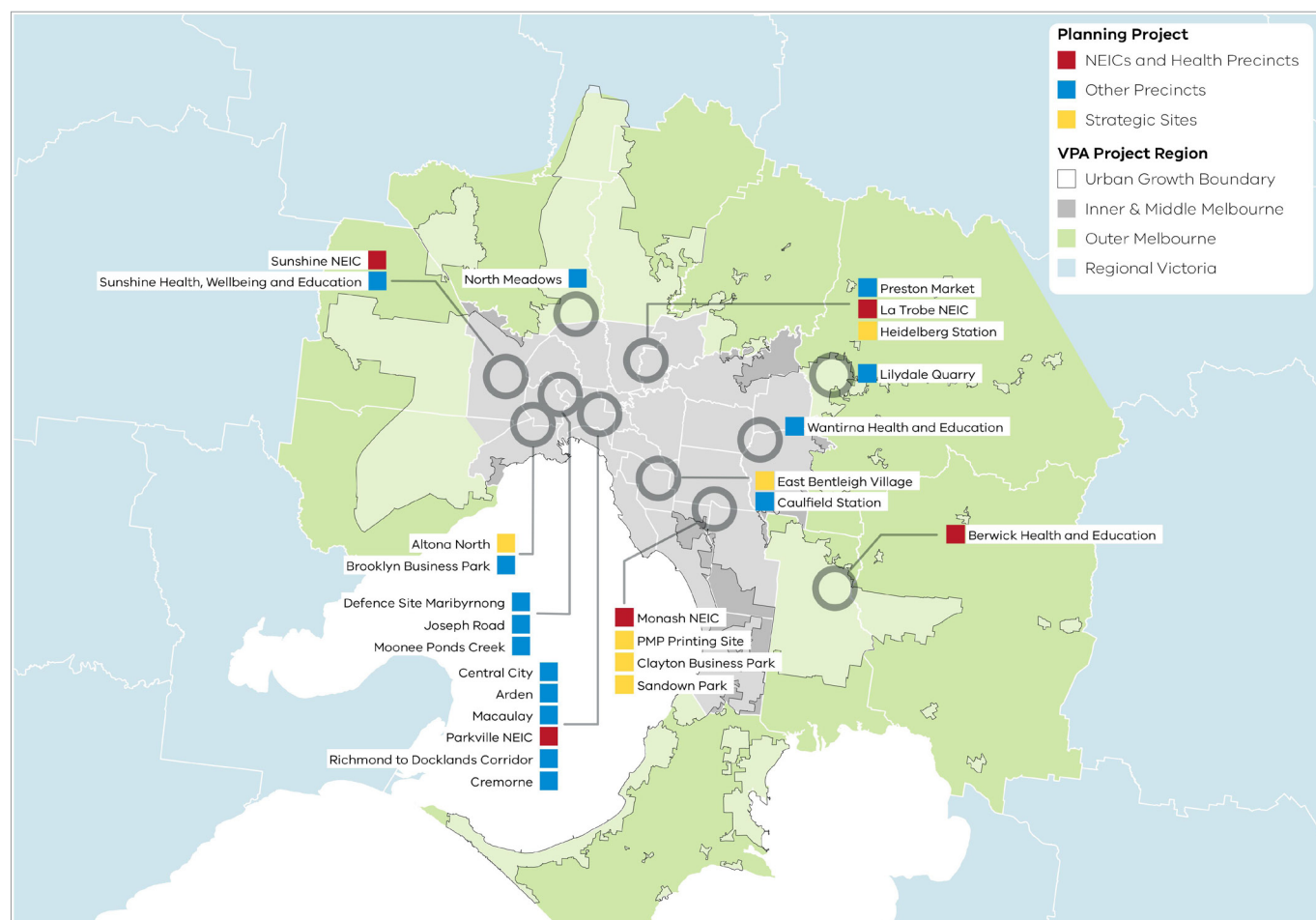
The three accompanying maps show the breadth of the project list as the VPA works to unlock key precincts, sites and suburbs for new housing and jobs in an integrated way.

Established Melbourne priority projects

The map below reflects the key areas of inner and middle Melbourne where the VPA will be focusing its effort over the coming year.

In Inner Melbourne the VPA plans for the transformation of state significant precincts and major sites into well-designed, vibrant and resilient places that support high-value jobs, and build new communities. These precincts are planned hand in hand with state and local government, industry and the community and include existing precincts such as Arden, Defence Site Maribyrnong and Parkville NEIC and new precincts such as Cremorne.

In Middle Melbourne we are planning for urban renewal of strategic sites such as Altona North and Bentleigh East Village, National Employment and Innovation Clusters such as Monash, La Trobe and Sunshine and new precincts such as Wantirna Health and Sandown Park. Planning in these precincts will focus on delivering housing choice and jobs and create 20 minute neighbourhoods close to existing services and public transport.

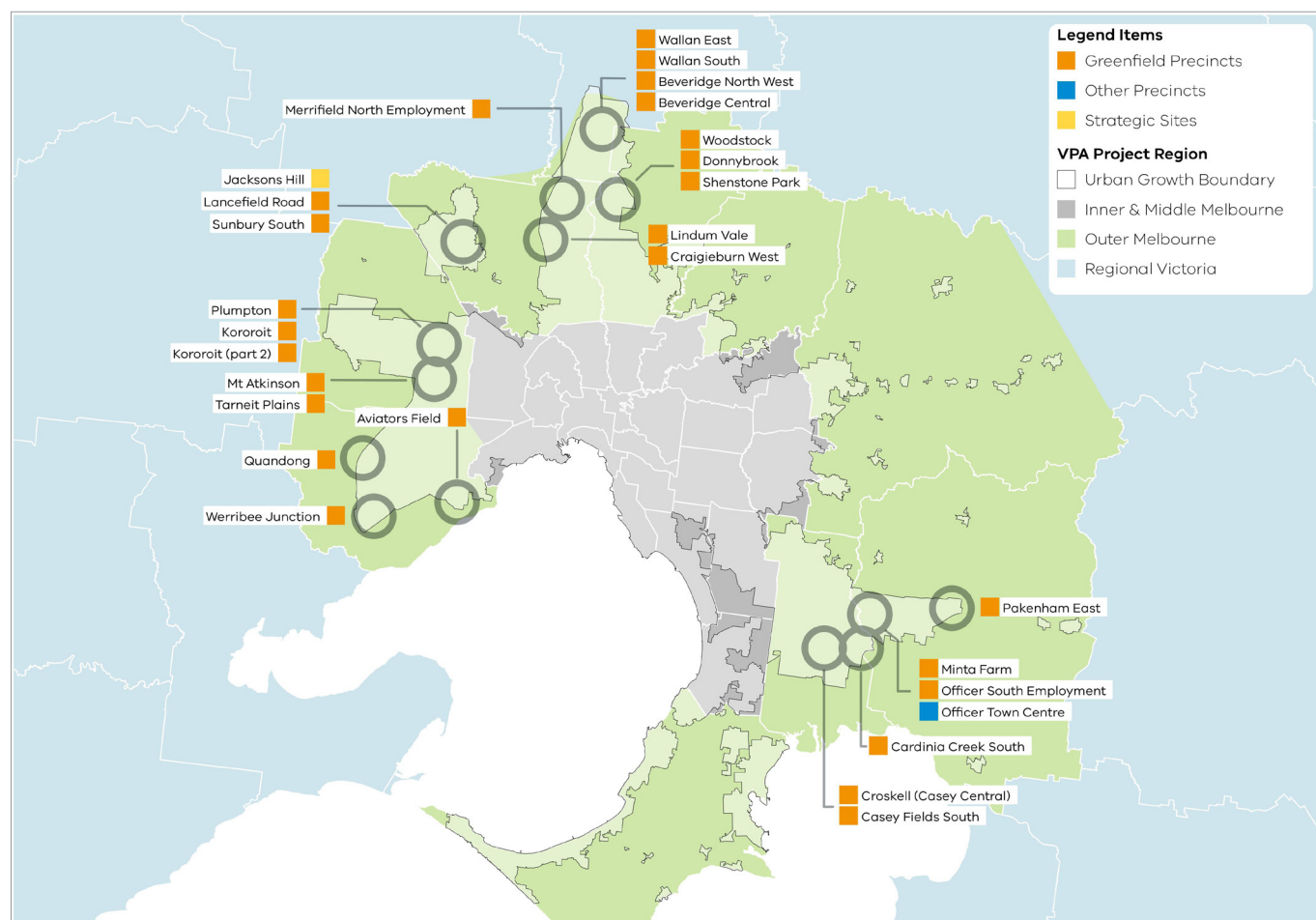


Outer Melbourne (Greenfields) priority projects

The map below reflects the key areas of outer Melbourne where the VPA will be focusing its effort over the coming year.

In Outer Melbourne the focus is on unlocking innovative and timely development outcomes in greenfield areas, strategic sites and innovation clusters. Working with our key partners we create high

quality and liveable communities that integrate transport, housing, jobs, town centres, open space, community facilities and heritage and biodiversity values. By the end of 2018 the VPA will have successfully finalised planning for 100,000 lots in well-designed new plans and there will be new suburbs planned for all three growth corridors in the 2018-19 work plan.

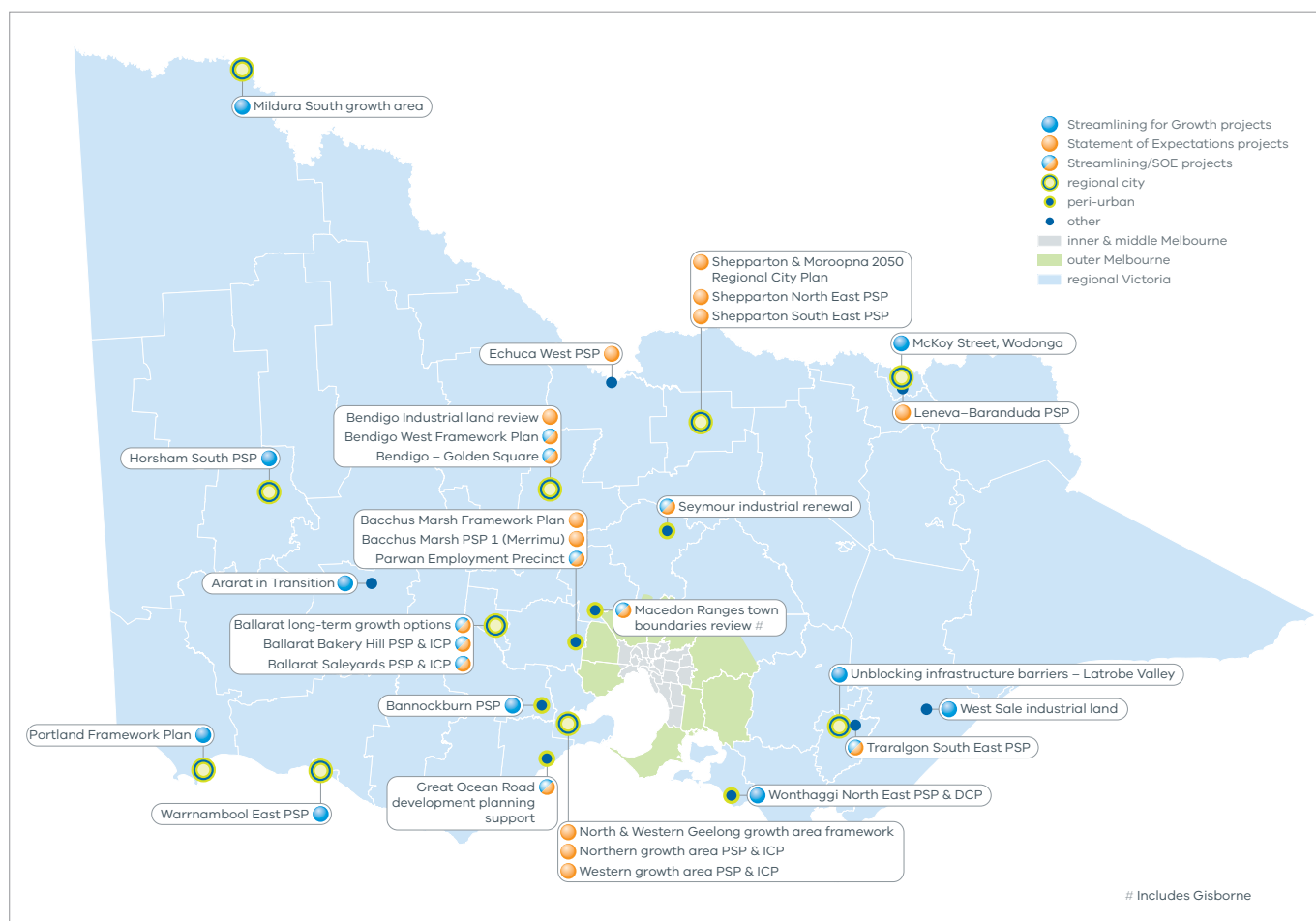


Regional Cities and Towns priority projects

The map below reflects the key areas of Victoria (outside of metropolitan Melbourne) where the VPA will be focusing its effort over the coming year. The VPA has recently been putting most of its efforts towards planning for the development of identified regional cities and peri-urban towns.

Our role is to support councils and other government agencies in unlocking growth in regional cities and towns across Victoria.

Supporting the growth of regional cities and towns by partnering with councils to deliver customised spatial planning solutions that reflect the diversity, strengths and aspirations of regional communities. Work will continue on key projects such as the Bacchus Marsh Framework Plan and the Shepparton and Wonthaggi PSPs - while there will also be a focus on new projects such as Bakery Hill Ballarat and the Bannockburn PSP.



Key Performance Measures for 2018-19

In order to achieve the VPA's outcomes over the coming four years, the VPA is expecting to achieve the following during the 2018-19 financial year:

Task	Strategic Plan Pillar	Strategic Plan Outcomes	Reference to the Victorian Planning Authority Act 2017	KPI	Target
Unlock the supply of land, while creating well serviced and sustainable communities	Innovative spatial planning and infrastructure coordination solutions	Affordable Housing	Section 7(1) and 7(2)(a), (b), (c), (d), (e) & (f)	ICP solutions in place for all plans where required	ICPs in place for all completed PSPs and Development Contribution Plans where required
		Open Spaces		PSP Guidelines revised and extended.	Prepare the revised <i>Structure Planning Guidelines</i> by 30 June 2019.
		Walkability		Metropolitan Melbourne planning projects progressed	Planning scheme amendments prepared for four urban renewal sites by 30 June 2019.
		Infrastructure Coordination		Outer Melbourne planning projects progressed	Make significant progress towards rezoning to enable the remaining 40,000 dwelling lots (of the 100,000 lot target) by 30 June 2019.
		Sustainability			Make significant progress towards rezoning to enable a further 12,000 dwellings in other PSPs by 30 June 2019.
		Liveability with Quality design		Regional Victoria planning projects progressed	Completed plans and rezoning 10,000 lots for dwellings by 30 June 2019 (towards target of 50,000 dwellings by 2022)
Provide opportunities for employment growth in sustainable communities	Innovative spatial planning and infrastructure coordination solutions	Regional Growth	Section 7(1) and 7(2)(a), (b), (c), (d), & (f)		Seven framework and place making plans delivered by June 2019.
		Productivity			
		Governance & Organisation			
		Infrastructure Coordination		Hectares of employment land included in draft PSPs prepared for exhibition.	300 hectares of employment land included in draft structure plans prepared by 30 June 2019.
		Sustainability			
Future population growth balanced across Melbourne's greenfield growth areas, inner Melbourne, significant development sites and regional Victoria, in accordance with <i>Plan Melbourne 2017-2050</i>	Innovative spatial planning and infrastructure coordination solutions	Liveability with Quality design	Section 7(1) and 7(2)(a), (b), (c), (d), (e) & (f)		
		Regional Growth			
		Productivity			
		Affordable Housing			
		Open Spaces			
		Walkability			
		Infrastructure Coordination			
		Sustainability		Deliver the approved work program of the VPA in accordance with the Minister's Statement of Expectations.	90% of program well progressed as at 30 June 2019 against the published timeframes.
		Liveability with Quality design			
		Regional Growth			
		Productivity			

Task	Strategic Plan Pillar	Strategic Plan Outcomes	Reference to the Victorian Planning Authority Act 2017	KPI	Target
Implement aspects of <i>Homes for Victorians</i> relevant to the role of the Authority	Innovative spatial planning and infrastructure coordination solutions	Affordable Housing Open Spaces Walkability Infrastructure Coordination Sustainability Liveability with Quality design Regional Growth Productivity	Section 7(1) and 7(2)(a), (b), (c), (d), (e) & (f)	VPA to allocate funds received from <i>Streamlining for Growth</i> program.	By 30 June 2019 allocate 40 projects from funds received from <i>Streamlining for Growth</i> program. (This is a VPA whole of government performance indicator)
Provide the opportunity for sustainable communities	Innovative spatial planning and infrastructure coordination solutions	Affordable Housing Open Spaces Walkability Infrastructure Coordination Sustainability Liveability with Quality design Regional Growth Productivity	Section 7(1) and 7(2)(a), (b), (c), (d), (e) & (f)	Complete preparation of planning for zoned residential sites in outer Melbourne.	Completed outer Melbourne PSPs and rezoned land with the capacity to ultimately deliver 40,000 dwelling lots following subdivision. (This is the residual element of previously announced 100,000 lot target) by 30 June 2019. (This is a VPA whole of government performance indicator)
VPA and its stakeholders work in partnership for optimum planning outcomes	Partnering		Section 7(1) and 7(2)(a), (b), (c), (d), (e) & (f)	Key Stakeholders to confirm that VPA has satisfactorily consulted with them during planning processes.	The assessments requested by the VPA on its performance at the end of each assignment indicate a 70% satisfaction level.
Ensure strong organisational governance	High Performing Organisation	Governance and Organisation	Section 21 (3)	No significant governance breaches arise	No significant governance breaches reported in the 2018-19 annual report.
VPA produces a Business Plan annually	High Performing Organisation	Governance and Organisation	Section 44	Approved Business Plan published on VPA website.	Approved Business Plan published on VPA website by 31 December 2018.
VPA remains financially sustainable	High Performing Organisation	Governance and Organisation	Section 45	Operating shortfall within agreed tolerance.	Operating result for the year is no greater than 10% more than the budgeted deficit for the year ended 30 June 2019, except in relation to any additional unbudgeted expenditure directed by the Minister for Planning.
Ensure that the VPA has a positive and inspiring organisational culture.	Inspiring Workplace	Governance and Organisation	Section 23	Demonstrate an improving trend in the annual People Matter survey.	Employee satisfaction from survey to be higher than the result of the previous survey.

Internal Key Performance Measures

In addition the VPA has set internal key performance measures to assist it in achieving the above goals. These are:

Measure
Deliver VPA's Corporate projects
Ensure quality advice and support provided to VPA Board
Ensure regular reporting to Minister
Ensure close working relationship with key stakeholders
Management of organisational risks
Innovation - Increase in social media communications
Innovation - implement initiatives in line with partnership agreement
Innovation – increased satisfaction with remote working
Innovation – implementation of projects identified in IT Strategy



Attachment A – Minister's Direction to the VPA –

3 SEPTEMBER 2018



Hon Richard Wynne MP

Minister for Planning

8 Nicholson Street
East Melbourne, Victoria 3002
Telephone: 03 8683 0964
DX210098

Ref: MBR036738
“*MBR036738*”

Ms Jude Munro AO
Chair
Victorian Building Authority
Level 25, 35 Collins Street
MELBOURNE VIC 3000

Dear Ms Munro

VICTORIAN PLANNING AUTHORITY STATEMENT OF EXPECTATIONS 2018-19

I am pleased to provide the attached direction pursuant to section 36(1) of the *Victorian Planning Authority Act 2017* (the VPA Act), which sets out my Statement of Expectations (SoE) for the Victorian Planning Authority (VPA) for the 2018-19 year.

The direction outlines the key actions and activities that I require the VPA to undertake in 2018-19 with a focus on the delivery of *Plan Melbourne 2017-2050* and *Homes for Victorians: Affordability, access and choice* actions on which the VPA should continue to lead, or joint lead. This SoE builds on the directions set in within the 2017-18 SoE and applies until otherwise revoked or amended.

Annual Business Plan 2018-19

I acknowledge receipt of the VPA's communication dated 31 May 2018 in which you provided me with a draft of your 2018-19 Business Plan. I note that the draft Business Plan:

- a) Satisfies the requirements of section 44(1)(a) - (d) of the VPA Act
- b) Is based on delivering a workload commensurate with the projects recommended to me by the Board for inclusion in the Statement of Expectations and
- c) Articulates the strategic approach that the Authority will take to effectively manage the staff and resources of the organisation to deliver on the government's priorities.

I ask that the attached direction be included in the 2018-19 Business Plan, to give effect to the comprehensive work program that the VPA will undertake during the year. I also ask that, in accordance with requirements of section 44(2) of the VPA Act that you finalise and submit the Business Plan in alignment with the direction for my formal approval by no later than 15 October 2018.

Work Program 2018-19

Within one month of my approval of the Business Plan, the VPA should produce and publish on its website, a detailed 2018-19 work program which reflects an assessment of the scope, timing, cost and resources of each project and which sets out the:

- a) Status of each project as at 1 July 2018
- b) Expected commencement and completion dates for each project
- c) Expected status of each project at 30 June 2019

I also request that the VPA provide regular reports on its progress in delivering the work program, including any noteworthy changes to scope, timing or cost. I expect the VPA to work with our



department to agree the form of regular reporting noting that reporting should be integrated with quarterly reporting on operations.

Roles of the VPA

To assist in providing role clarity and supporting the efficient allocation of the VPA's resources, I have set out in the SoE the primary role that I intend the VPA to perform in relation to each project; that is planning authority, provider, advisor or facilitator. Working closely with the Planning Group within the Department of Environment, Land, Water and Planning (DELWP) will be essential, regardless of the primary role of the Authority in each project.

I have previously authorised the VPA to be planning authority to prepare amendments pursuant to section 9 of the *Planning and Environment Act 1987* within growth areas in Greater Melbourne and in relation to other designated areas that are already on your work program (for example, Preston Market). Unless otherwise stated, I also authorise the Authority to act as planning authority wherever the SoE contains a statement to that effect.

Consistent with the terms of my previous instrument of delegation dated 20 September 2017, the VPA is now authorised to provide advice and assistance to councils and public sector bodies under section 8(3) of the VPA Act in relation to all projects listed in the SoE for 2018-19 and included in the VPA's 2018-19 Business Plan.

The VPA is also authorised to request certain information from councils by written notice under section 33(1) of the VPA Act in relation to all projects listed in the SoE and included in the VPA's 2018-19 Business Plan.

These arrangements complement *Ministerial Direction No. 18 (Victorian Planning Authority Advice on Planning Scheme Amendments)* which I issued on 28 January 2018 to provide greater certainty about the VPA's role when it is not the planning authority but is providing advice and/or preparing documentation for councils.

Regardless of the role or powers that the VPA may exercise, I continue to expect the VPA to partner closely with councils in relation to each project.

Transparency, Accountability and Collaboration

I note that the VPA has published its *Strategic Plan 2017-2020* that places a strong commitment to values and behaviours to drive role clarity and performance improvement and underpin its interactions with stakeholders and partners.

In that context, the strategic plan includes the VPA's commitment to improving the way that the outcomes of its plans are measured and monitored. I expect the VPA will work with DELWP and councils to progress these processes and report back to me on:

1. Developing Plan Metrics for measuring plans in all three areas of the VPA's activity – outer Melbourne, established Melbourne and regional centres. Importantly these plan metrics will be compatible with the 20-minute neighbourhood indicators being developed by DELWP.

2. Developing measures for monitoring Plan Outcomes for the on-ground delivery of development within Precinct Structure Plans (PSPs) prepared by the VPA. The VPA will take into account the current case studies being coordinated by the Office of Suburban Development and the Interface Group of Councils and the work being undertaken by DELWP.
3. Partnering with councils to prepare policy principles to guide the review of a PSPs (and accompanying Development Contribution Plans/Infrastructure Contribution Plans) by councils.

It is my expectation that the *One Voice* aspirational principles set out in the partnership agreement with DELWP will form the basis of the VPA's engagement with the department.

I look forward to the VPA continuing to work collaboratively with relevant government departments and partner agencies, Metropolitan and Regional Partnerships, local government and local government locational groups, and the development industry to support delivery of the government's policy agenda.

In addition, in order to ensure that the VPA's financial and other reporting is consistent with other government agencies, DELWP will work closely with the VPA to assist it in gaining a clear understanding of the government's reporting expectations.

It is my expectation that the VPA will operate with a high standard of transparency and accountability, meeting whole of government governance standards, including the requirements of the *Public Administration Act 2004* and the *Financial Management Act 1994*, and managing its resources efficiently and responsively.

The VPA will also have regard to the relevant provisions concerning conflicts of interest as set out in Division 4 of the VPA Act; and adhere to the Victorian Public Sector Commission's *Conflict Of Interest Guidance* to ensure the effective management of conflict of interest risks.

If you have any further queries about this matter, please contact Fiona Delahunt, Executive Director Forward Policy and Business Strategy, DELWP on (03) 8683 0916 or email fiona.k.delahunt@delwp.vic.gov.au.

Yours sincerely


HON RICHARD WYNNE MP
Minister for Planning

31/9/2018

Victorian Planning Authority Act 2017

Direction to the Victorian Planning Authority

I, Richard Wynne MP, Minister for Planning, give the following direction to the Victorian Planning Authority (Authority) under section 36(1) of the *Victorian Planning Authority Act 2017*.

The previous direction dated 7 July 2017 to the Authority under section 36(1) of the *Victorian Planning Authority Act 2017* is revoked.

Priorities

1. This direction provides the strategic overview of the projects that are to be included in the work program for the Authority. The work program will include the following components:
 - a. this direction
 - b. projects proposed to be undertaken in 2018-19 financial year (**Attachment A**) and
 - c. any new project that may be approved by me or my delegate during the financial year.
2. Major project priorities for the Authority in 2018-19 are:
 - a. Delivering on the implementation plans for the actions assigned to the Authority in *Plan Melbourne 2017-2050* and *Homes for Victorians* working closely with Department of Planning, Environment, Land and Planning (DELWP) Planning Group
 - b. Actively supporting the delivery of Plan Melbourne Actions where the Authority has been assigned as an implementation partner by participating and supporting the achievement of these actions in line with the approved project scope and plan.
 - c. Further support the implementation of *Plan Melbourne 2017-2050* by assisting and participating in relevant activities related to those actions where the VPA is an implementation partner
 - d. Working closely with the Office of Suburban Development on the 5 year Jobs, Services and Infrastructure Plans.
 - e. Providing more information to key government departments and agencies to enable better infrastructure coordination to help implement plans such as Precinct Structure Plans (PSPs).

Roles of the VPA

3. I have authorised the Authority to be planning authority to prepare amendments pursuant to section 9 of the *Planning and Environment Act 1987* within growth areas and in other designated areas. I now authorise the VPA to be planning authority to prepare amendments in relation to projects/areas so designated in this direction. The projects to which I have given the Authority this authorisation are listed in **Attachment A**; the Authority's role is recorded as *Authority* against each of those projects. This authorisation only operates in respect of amendments that implement a Structure Plan, and Infrastructure Contributions Plan or a Development Contributions Plan, and in preparing the amendment the Authority must consult with:
 - a. the Minister for Planning
 - b. the relevant Council
 - c. the Department of Environment, Land, Water and Planning (DELWP) and
 - d. any other public sector body if the amendment is likely to significantly affect the functions of the public sector body.
4. I have issued *Ministerial Direction No. 18 (Victorian Planning Authority Advice on Planning Scheme Amendments)* on 28 January 2018 to provide greater certainty about the Authority's role when it is not the planning authority but is providing advice and/or preparing documentation for councils. The Ministerial Direction is a strong reflection of the Authority's status as the State Government's strategic spatial planning agency, and of the Authority's commitment to working with councils across the state to drive spatial planning solutions.
5. I have approved the Authority to provide advice and assistance to councils and public sector bodies under section 8(3) of the *Victorian Planning Authority Act 2017*. I also approve, under section 33(1) of the *Victorian Planning Authority Act 2017* that the Authority may request certain information from councils by written notice in relation to all projects designated in this direction.

6. Consistent with this and dependent upon the individual assignment, and unless otherwise stated, I have allocated the Authority responsibility for an authorised activity to one of the four roles outlined below:

ROLE	DESCRIPTION
AUTHORITY	Where the VPA is the appointed <i>Planning Authority</i> with the mandate to lead the project and deliver outcome (including recommending a Planning Scheme amendment to the Minister) in partnership with the relevant Council(s) and government agencies.
PROVIDER	Where the local Council or Minister is the <i>Planning Authority</i> and the VPA has the lead role to prepare a plan or other report, working in partnership with the relevant Council(s) and government agencies, which the VPA then submits to the <i>Planning Authority</i> for them to progress through the statutory process.
ADVISOR	Provide advice, finance and technical advice and support in relation to a plan being prepared by a Council or government agency. The VPA advises and influences, but does not determine the content.
FACILITATOR	VPA assists a Council or government agency with their work, providing a grant or general advice about how planning policies need to be considered. May involve participation in a Steering Committee or Project Group.

Accountability and Transparency

7. The Authority will ensure accountability and transparency through:
- Ensuring that information regarding the operations and performance of the Authority is available to the public and industry through maintaining an operational website
 - Publishing documentation on the website including this direction (including the listing of approved projects contained in **Attachment A**)
 - Publishing information about progress in delivering these projects and their key milestones
 - Ensuring all projects are subject to appropriate public consultation whether it be formal exhibition or other appropriate approach and
 - Demonstrating the execution of this direction through quarterly reporting to me, including reporting on progress in delivering projects, on the use of delegations under the *Victorian Planning Authority Act 2017* and the *Planning and Environment Act 1987*, and in accordance with legislative requirements.

Implementation of Annual Business Plan 2018–2019

8. To support the implementation of its Annual Business Plan 2018-19, the Authority must publish its work plan on its website within one month of receiving this direction, including an estimate of the commencement and completion date for each project listed in the plan.


HON RICHARD WYNNE MP
 Minister for Planning

3/9/2018

ATTACHMENT A

Projects to be progressed by the Victorian Planning Authority in 2018-19

This attachment lists the Victorian Planning Authority's priority projects for 2018-19. It sets out the projects that are specific to particular sites or areas in **Section 1** of Attachment A and lists other planning activities in **Section 2** of Attachment A.

1. Section 1. Spatial Planning Projects

The Victorian Planning Authority will prioritise the following projects for 2018-19. There are some additional projects the Authority may undertake on a cost recovery basis for other government agencies.

STRATEGIC DEVELOPMENT SITES	Municipality	Role
Continuing Framework plans		
Monash NEIC Framework Plan	Dandenong, Monash, Kingston	Provider
La Trobe NEIC Framework Plan	Banyule, Darebin	Provider
Sunshine NEIC Framework Plan	Brimbank	Provider
Parkville NEIC Framework Plan	Melbourne	Provider
Central City Framework Plan	Melbourne, Yarra, Port Phillip	Provider
Richmond to Docklands Corridor Framework Plan	Melbourne, Yarra	Provider
Projects underway		
Defence Site Maribyrnong Structure Plan and ICP	Maribyrnong	Provider
Arden Structure Plan and ICP	Melbourne	Provider
Clayton Business Park CDP	Kingston	Provider
PMP Printing Site CDP	Monash	Advisor
Heidelberg Station Precinct Urban Design Framework & PSA	Banyule	Provider
Caulfield Station Structure Plan	Glen Eira	Provider
East Bentleigh Village CDP and ICP or DCP	Glen Eira	Provider
Lilydale Quarry CDP and ICP or DCP	Yarra Ranges	Advisor
Sunshine Health, Wellbeing & Educational Precinct	Brimbank	Provider
Preston Market -Review of Planning Controls	Darebin	Authority
New strategic metropolitan projects		
Sandown Park CDP & ICP	Greater Dandenong	Advisor
Cremorne Urban Development Framework and ICP	Yarra	Provider
Wantirna Health & Education Precinct CDP	Knox	Authority*
North Meadows CDP	Hume	Provider
Brooklyn Business Park CDP	Maribyrnong, Hobsons Bay	Authority

Notes:

- * Role to be agreed with Council.
- The Victorian Planning Authority will also bring the current projects for Josephs Road DCP, Macaulay ICP or DCP, Altona North DCP and Berwick Health and Education Precinct to conclusion.
- The Victorian Planning Authority is also Facilitator or Advisor for a number of *Streamlining for Growth* projects managed by Metropolitan Councils

METROPOLITAN GREENFIELDS PSPs	Municipality	Role
<i>Remainder of current 100,000 lot program #</i>		
Beveridge Central	Mitchell	Authority
Sunbury South	Hume	Authority
Lancefield Road	Hume	Authority
Cardinia Creek South	Casey	Authority
Lindum Vale	Hume	Authority
Minta Farm	Casey	Authority
Pakenham East	Cardinia	Authority
<i>Projects Underway (beyond 100,000 lots)##</i>		<i>Role</i>
Beveridge North West PSP & ICP	Mitchell	Authority
Craigieburn West PSP & ICP	Hume	Authority
Quandong PSP & ICP	Wyndham	Advisor
Kororoit Part 2 PSP & ICP	Melton	Authority
Officer Town Centre PSP Review	Cardinia	Authority
Werribee Junction PSP & ICP	Wyndham	Authority
Shenstone Park PSP & ICP	Whittlesea	Authority*
<i>New greenfields precinct plans</i>		
Wallan South PSP and Wallan East PSP###	Mitchell	Authority
Croskell (Casey Central) PSP	Casey	Authority
Aviators Field PSP	Wyndham	Authority
Merrifield North Employment PSP & ICP	Hume/Mitchell	Authority
Officer South Employment PSP & ICP	Cardinia	Authority
Casey Fields South PSP & ICP	Casey	Authority

Notes:

* Role to be agreed with Council.

Subject to the Panel stage, these are expected to be mostly complete by December 2018.

The Victorian Planning Authority VPA is also completing its earlier Jacksons Hill assignment and revised ICPs for Mt Atkinson, Tarneit Plains, Donnybrook, Woodstock, Kororoit Part 1, and Plumpton.

The overall Plan is to be prepared, which will include a first stage of approximately 3,000 lots around the existing township.

REGIONAL CITIES AND TOWNS	Municipality	Role
Projects already commenced		
Shepparton – Mooroopna Regional City Framework Plan <i>plus</i> North East PSP & DCP and South East PSP & DCP	Greater Shepparton	Authority
Warrnambool East PSP	Warrnambool	Provider
Echuca West PSP	Campaspe	Provider
Horsham South PSP	Horsham	Provider
Portland Structure (<i>Framework Plan</i>)	Glenelg	Provider
Unblocking Infrastructure Barriers in the Latrobe Valley	Latrobe	Provider
Bacchus Marsh Framework Plan	Moorabool	Provider
Wonthaggi North East PSP	Bass Coast	Provider
New projects		
Ballarat Long Term Growth Options (<i>Framework Plan</i>)	Ballarat	Advisor
Bakery Hill PSP & ICP or DCP	Ballarat	Provider
Ballarat Saleyards PSP and ICP or DCP	Ballarat	Provider
Bendigo West Framework Plan (Inc. Marong Township/ Maiden Gully Nth – PSP and ICP or DCP)	Greater Bendigo	Provider
Golden Square Revitalisation Plan	Greater Bendigo	Provider
Industrial land review	Greater Bendigo	Advisor
Northern & Western Geelong Framework Plans	Greater Geelong	Advisor
Precinct in Northern Geelong Growth Area– PSP and ICP or DCP	Greater Geelong	Advisor
Precinct in Western Geelong Growth Area – PSP and ICP or DCP	Greater Geelong	Advisor
Bannockburn PSP and ICP or DCP	Golden Plains	Provider
Merrimu PSP and ICP or DCP	Moorabool	Authority
Parwan Employment PSP and ICP or DCP	Moorabool	Authority
Ararat in transition & ICP or DCP	Ararat	Facilitator
Traralgon South East PSP and ICP or DCP	Latrobe	Provider
Macedon Ranges Growth Management Planning [#]	Macedon Ranges	Advisor
Seymour Urban Renewal Precinct	Mitchell	Facilitator
Great Ocean Road development planning	Five Councils	Advisor

Notes:

[#] Includes Gisborne, Romsey and Riddells Creek

The Victorian Planning Authority also to finalise Wodonga McKoy Street Innovation Precinct Master Plan, Leneva- Baranduda PSP, Mildura South Activity Centre Master Plan, Gisborne Structure (Framework Plan) Plan

The Victorian Planning Authority is also Facilitator or Advisor for *Streamlining for Growth* projects managed by Bass Coast, Baw Baw, Benalla, Campaspe, Glenelg, Mansfield, Moira, Moyne, Southern Grampians, Warrnambool, Wellington and Wodonga Councils.

Section 2. Other Planning Activities

The Victorian Planning Authority is also progressing a number of planning related activities not all of which are focused on producing spatial plans.

Homes for Victorians

The Victorian Planning Authority will complete its work on the precinct structure plans (PSP) listed above as part of the 100,000 lots by December 2018 to meet the agreed milestones for *Homes for Victorians* initiative 2.3 - Land supply in Melbourne's growth corridors (100,000 extra lots).

The Victorian Planning Authority will deliver the *Streamlining for Growth* metropolitan initiatives in accordance with the annual program establishment report for initiative 2.5 in *Homes for Victorians*- Speeding up local government decisions and complete *Streamlining for Growth* greenfield and established areas projects funded in 2017-18 and 2018-19. Similarly, the Victorian Planning Authority will deliver the *Streamlining for Growth* regional initiative, including progressing regional projects arising from the Regional Partnership process as approved by the Minister for Planning.

Plan Melbourne

Continue with progressing the delivery, in accordance with the approved project plan, the 11 Plan Melbourne implementation actions where the Victorian Planning Authority is the designated lead or joint lead agency. These are:

Action	Description	Timeframe
3	Central city urban renewal precincts	S-M
4	Land-use and infrastructure plans for the national employment and innovation clusters	M
6	Health and education precincts	S-M
13	Employment opportunities in growth areas	S
16	Urban renewal pipeline of projects across Melbourne	S
20	Precinct Structure Planning Guidelines	S
21	A clear sequence for growth area development	S
78	Not-for-profit community service providers	S
102	Growth frameworks for regional cities	M
103	Peri-urban town strategies	M
109	Infrastructure contributions for strategic development areas	S

Continue to contribute as resources permit to the 37 Plan Melbourne implementation actions where the Victorian Planning Authority is a designated partner:

Plan Melbourne Action	Action name	Timeframe
2	Central City planning	S
5	Business investment strategies for NEICs	M
7	Tertiary education opportunities in the west	M
8	Significant industrial precincts	S
9	Planning for activity centres	M
10	Activity centre performance review	M
11	Guidelines on new activity centres	M
12	Planning for future employment growth	M
15	Review planning for telecommunications infrastructure	M
19	Metropolitan regional housing plans to guide housing growth	S
22	Fishermans Bend as Australia's largest urban renewal area	S
39	Integrated transport planning	S-M
52	Community participation in planning	S
53	Place-making for public places	M
54	Exemplary design outcomes from city-shaping infrastructure projects	M
55	Excellence in built environment design	Ongoing
58	Data and design technology	S
60	Improved streetscapes	S
63	Waterway corridor master plans	M
66	Sporting facilities	M
67	Golf statewide facilities plan	S
70	Recognition and protection of Aboriginal cultural heritage values	S
71	Actively involve Aboriginal people in cultural heritage management	Ongoing
75	Whole-of-government approach to 20-minute neighbourhoods	S
76	Metropolitan-wide 'neighbourhoods index'	M
77	Neighbourhood health and community wellbeing precincts and education services	S
85	Improvement of natural-hazard, climate change and environmental adaptation and risk-mitigation strategies in the Victoria Planning Provisions	S
86	Whole-of-settlement adaptation and risk-mitigation strategies	M
89	Integrated water management planning	S
90	Protecting water and sewerage infrastructure	M
91	Whole-of-government approach to cooling and greening Melbourne	S-M
98	Review and update guidelines for separation distances for sensitive uses	M
99	Forward planning for waste and resource recovery infrastructure	S
101	Waste collection and resource recovery for medium- and high-density development	S
108	Review of infrastructure funding	S
110	Value capture and creation opportunities	S
111	Future population scenarios	S

Responsible Authority Role

Consistent with the current delegations from the Minister for Planning, the Victorian Planning Authority will continue to carry out the role of responsible authority for:

- Specified planning permit decisions in East Werribee Employment Precinct
- Collection of section 173 funds in specified situations for land within the Fishermans Bend Urban Renewal Area

Infrastructure Coordination and Growth Area Infrastructure Contribution (GAIC)

The Victorian Planning Authority has responsibility in relation to the spatial planning for infrastructure provision, including:

- Providing advice to Government in relation to planning for the provision of government infrastructure that serves (or is required to serve) development being planned
- Collating and maintaining general information in relation to infrastructure provision
- Monitoring and evaluation of outcomes against spatial plans
- Ensuring that where appropriate each planning project is accompanied by an Infrastructure Contributions Plan (ICP) or other infrastructure funding framework to contribute towards funding local and (as relevant) State infrastructure on both a PSP-wide and corridor-wide basis.

Under the *Planning and Environment Act 1987* and the Minister's delegations to the Victorian Planning Authority, the Authority carries out a number of specific functions in relation to the administration of GAIC. These include:

- Negotiating and implementing GAIC Work-in-Kind Agreements to secure greater confidence about early delivery of key infrastructure
- Processing GAIC Staged Payment Arrangements
- Providing secretarial support to the GAIC Hardship Relief Board
- Maintaining the data base of the land area to which GAIC applies and keeping the State Revenue Office informed on any changes.

Government Policy Development

The Victorian Planning Authority has a key role to lead across Government in areas where it has the spatial planning expertise. As resources permit, the Victorian Planning Authority will contribute to the development of whole of Government policies that relates to its spatial planning remit. This is in accordance with the joined up approach to Government initiative.

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