



Business Plan

2016/17

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Cover image: Artist's impression of new civic heart of Arden Central.

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Mission and values

Mission of the Victorian Planning Authority

To set the vision and to undertake integrated land use and infrastructure planning in priority places and to be an active partner in ensuring Victoria's affordable, sustainable and liveable new communities are of the highest international standard.

Values and behaviours of the Victorian Planning Authority

In all its work, the Victorian Planning Authority demonstrates the following values and behaviours:

Value	Behaviours
Leadership	We provide clarity and certainty, develop new and innovative solutions to problems, provide authoritative advice and lead by example to get things done and make a positive difference.
Partnership	We work in collaboration with our stakeholders through genuine consultation, sharing of information, and harnessing their expertise and resources.
Professionalism	We act with honesty and openness, are accountable for our actions and are respected for our expertise and high quality and balanced advice.
Responsiveness	We are aware of the needs of our stakeholders and strive to provide a high level of service and advice at all times.

Introduction

Minister for Planning



During the last election, the Victorian Government pledged to boost jobs and development

in Victoria's many wonderful regional cities and towns. The newly established Victorian Planning Authority (VPA) will be charged with doing just that. The VPA has an important role to play in planning for future growth, setting Victoria's foundations for the next 40 years, in conjunction with the vital ongoing commitment of local government.

The VPA will have a major role in providing expert advice to me on matters that are relevant to the implementation of *Plan Melbourne*, Regional Growth Plans and maintaining Victoria's well-earned reputation for liveability. The VPA will continue its past work as the Metropolitan Planning Authority and Growth Areas Authority by expanding its strategic planning activities into Victoria's regions.

As a statutory authority reporting to me, the VPA works in partnership with the Department of Environment, Land, Water and Planning, other Government agencies and local councils. It plans for the future in accordance with the objectives at section 46AR of the *Planning and Environment Act 1987*.

One of the Government's main areas of focus for planning in the coming years will be housing affordability, economic growth, and job creation across Victoria. To help the Government achieve these outcomes, the VPA will undertake integrated land use and infrastructure planning in priority areas across the state. One of the ways the VPA will do this is by ensuring the State's key infrastructure needs are planned for effectively.

The Victorian economy continues to grow, and the Government wants to ensure that regional Victoria benefits from this growth. To assist with planning for growth across the State, the Government has launched the major **Smart Planning** reform program. This new program will unlock investment and create jobs through an integrated and comprehensive package of reforms to modernise Victoria's planning system.

It will make planning rules simpler and more accessible for industry, businesses and the community; improve confidence and trust in planning processes and create a more efficient system. The changes will introduce new technology to facilitate clear, interactive communication between regulators, decision makers and the community.

The VPA is delivering our *Streamlining for Growth Program (2016/17)*, this program will provide support and capacity-building for Victorian councils. With a program budget of \$4.1 million, the VPA will provide targeted funding and staff resources to selected projects which meet program criteria.

The program's targeted funding and assistance will help build capacity in councils to unblock strategic planning system delays and speed up projects that will result in employment growth and/or increased housing choice and affordability. In regional Victoria this will include providing planning support for strategic growth projects, by working closely with councils to implement the eight Regional Growth Plans. To deliver this, the VPA has been allocated an additional \$2.15 million in funding.

In Melbourne, funding of \$2 million will be directed to support the planning of strategic sites in the metropolitan area, and help growth corridor councils overcome planning backlogs.

The VPA will continue to advise me about key infrastructure funds that cater to Melbourne's booming growth areas. This includes the VPA's ongoing roles in relation the two Growth Areas Infrastructure Contribution funds, the Building New Communities Fund and the Growth Areas Public Transport Fund.

The VPA continues to have housing affordability and design quality at the heart of its planning and infrastructure coordination activities. Identifying strategically important places for growth across Melbourne will have a positive impact on housing affordability. In growth areas planning has also had a significant effect on housing affordability, maintaining median lot prices below levels seen in 2011.

In the past 12 months, the VPA enhanced its community engagement activities, sparking two-way conversations with stakeholders, government agencies and communities. Its new engagement portal, *Shape Victoria*, and the launch of the VPA website, provide a more transparent way for the community to access information and to have a say.

Finally, I have requested that the Board of the VPA focus on the organisational transition to the new VPA the Government is committed to creating in 2017.

The program, as outlined in the VPA's 2016/17 Business Plan, is broad and very exciting, and I am confident the Authority will liaise closely with all stakeholders to make Melbourne and greater Victoria an even better place to live and work.

**The Hon. Richard Wynne MP
Minister for Planning**

Acting Chair's Message



The creation of the new Victorian Planning Authority (VPA) is one of the most substantial reforms in

Victorian Planning history.

It establishes a new Statutory Authority charged with the role of undertaking integrated land use and infrastructure planning across our State as directed by the Minister for Planning from time to time. A clear focus of the VPA's role will be to deliver on housing affordability, economic growth and job creation. One of the most significant challenges for the new authority is to transition itself to prepare for the proposed new entity expected on the 1st July 2017.

The Board along with the Executive are now clearly focused on preparing a transition plan which will incorporate a due diligence plan, a people management plan, a change management plan, a risk management plan and a stakeholder engagement and collaboration plan. This work will provide a clear direction on how the Authority needs to engage, consult and establish systems of cooperation, and maintain strong and effective relationships with all stakeholders. This Business Plan articulates the Authority's priorities for the year ahead, and articulates new priorities as directed by the Hon. Richard Wynne MP, as well as those already underway. These priorities include but are not limited to:

- Supporting the implementation of *Plan Melbourne*;
- Developing strategic land use plans;
- Use plans for key areas including the Arden-Macaulay precinct and the National Employment and Innovation Clusters;
- Facilitating the implementation plans for the Regional Growth Plans;
- Developing precincts structure plans for the growth areas of Melbourne and Regional cities and towns.

The VPA will also work closely with the Minister and with government on the *Streamlining for Growth Program 2016/17*. The VPA has already prepared a detailed process for the allocation, control and measurement of the \$4.1 million provided for this program to assist Local Councils to do significant planning work in their municipality. This work is important as it will seek to unblock strategic planning system delays and speed up significant land use and development projects.

The Board has carefully reviewed the opportunities that has been placed before it and is now working on six clear governance directions, they are as follows:

- Determine the VPA strategic direction of the VPA;
- Provide oversight on the VPA corporate performance through regularly monitoring the progress of work program all against adopted performance measures and criteria;
- Respond to directions or statements of expectations from the Minister. The Hon. Richard Wynne MP has provided a very clear statement of expectations that he has for the VPA in this transition phase.
- The preparation of a monitoring reporting system against its own transition plan and importantly, it also needs to understand its role in the integrated land use process in particular the relationship with government's new land entities so that it establishes its appropriate operating procedures and remains an accountable and transparent organisation.
- Provide leadership and direction regarding change management and organisational transition and to guide due diligence and the transition process to ensure the organisation is ready to become the Victorian Planning Authority on the expected transition date of 1 July 2017.

In so doing the organisation must develop and foster strategic relationships with the relevant government departments and agencies, provide oversight and monitoring of its own performance to ensure that the organisation is operating efficiently and effectively by providing clear direction on the annual performance expectations as set out in this business plan.

This plan responds to our objectives in the *Planning and Environment Act 1987* and the Minister for Planning's directions and expectations via a direction pursuant to 46AU(1) of the *Planning and Environment Act 1987*, providing a comprehensive list of all the projects that the VPA will undertake in 2016/17.

The Victorian Planning Authority now has a very clear business plan. The key actions, milestones activities within it, the risk management process and the reporting framework that underpins it are all important features to deliver on the Government's policy agenda for planning in the state of Victoria.

I look forward to working with my colleagues and seeing the VPA continue to develop as a new strategic planning authority working with relevant Government Departments and Agencies, Regional Partnerships, Local Government, community groups and the development industry to support delivery of this important policy agenda. In all its work the Victorian Planning Authority will need to deliver leadership, partnership, professionalism, acting with accountability for our actions and responsiveness to our stakeholders as a service agency.

W. R. (Bill) Kuzsnirczuk
Acting Chair

Members of the Authority

The VPA is overseen by a highly experienced board currently chaired by Bill Kuszniarczyk, which brings together a broad range of experience in different disciplines, including planning, development, economics, board governance, organisational change, financial management, education and housing. The Authority reports to the Minister for Planning, The Hon. Richard Wynne MP. The six Authority Members were appointed by the Minister for Planning, effective from 16 August 2016 as the transitional Board under the *State Owned Enterprises Act 1992*.

A profile of each of the current Authority Members is set out below.



**Bill Kuszniarczyk
(Acting Chair and
Deputy Chair)**

Bill Kuszniarczyk is a leading Urban and Regional Planner in Australia.

He has extensive experience and knowledge in all aspects of planning, building, property development and how cities, rural and regional areas should look in the future. He is the founder and Managing Director of Clement-Stone Town Planners which has a long and respected tradition of providing professional advice in these fields. Bill is sought as a regular commentator on radio, TV and in print media.

He is the former Chair of the Building Advisory Council. Mr Kuszniarczyk was appointed as the inaugural Chairman and Chief Commissioner of the Victorian Building Authority in 2013. He is a Certified Practising Planner and Associate Fellow of the Australia Institute of Management. Bill also brings his expertise in strategic and business planning, project management, stakeholder engagement, finance, risk and corporate governance. His valuable industry experience puts him at the forefront of advisors across Australia. He also provides his valuable knowledge to the community, charities and on not-for-profit Boards.

Bill is an Australia Day Ambassador to Victoria.



Trevor Budge

Trevor Budge is the Manager of Strategy at the City of Greater Bendigo. He is an Adjunct Associate

Professor at the Bendigo campus of La Trobe University. He is a former State President of the Planning Institute of Australia and became a Member (AM) in the General Division of the Order of Australia in June 2011 for service to town planning. He was a Ministerial appointee for six years of the Victorian Catchment Management Council and is founding Board member of Victoria Walks. He has worked extensively for state, regional and local government, conducted his own consulting business for 16 years and for 12 years taught at RMIT and La Trobe universities in planning and community development.



Jennifer Cunich

Jennifer Cunich has over 30 years experience in the business and property sectors, and is

currently the Chief Executive of the Australian Institute of Architects. She previously worked at the Property Council of Australia, first as the ACT Executive Director and since 2002 as the Executive Director at the Victorian Division. Jennifer is one of Australia's most experienced property lobbyists and is a champion of promoting women in the property industry. She sits on the Property Council Executive Committee, the Women's Property Initiatives Board, the Building Advisory Council and the Building Industry Consultative Council.



Brian Haratsis

Brian Haratsis is MacroPlan Dimasi's founder and Executive Chairman. Brian is an economist and

future strategist with over 30 years of experience as an advisor to governments and major corporate clients throughout Australia. Brian commands an unparalleled, on-the-ground knowledge of residential markets across Australia, having worked extensively and regularly in all capital cities and key regional markets.



Freya Marsden

Freya Marsden is Managing Director of the Acuity Group, which provides governance, strategy, policy

and economic advice, and is a former Director of the Business Council of Australia. Freya is a Non-Executive Director on several government and not-for-profit boards, and provides the VPA with increased governance and strategy skills. Freya brings policy and economic experience gained across industry and the Victorian and Australian governments, including the Victorian Premier's Department, the (former) Victorian Department of Infrastructure and the Commonwealth Treasury.



Theo Theophanous

Theo Theophanous is a former Victorian Government Minister. He held a number of senior portfolios, including

Industry, Energy, State Development and ICT. As Major Projects Minister, he steered the development of projects including the Recital Centre, AAMI Stadium and the Conference Centre and oversaw the Docklands development. He now works as a Specialist Industry Advisor and Consultant and is on the Audit and Finance Committee of NICTA.

Chief Executive Officer: Summary of primary priorities



This first annual business plan for the new Victorian Planning Authority (VPA) is a key component of government's approach to the creation of jobs across the whole of Victoria. In order for our community to thrive we need to promote continued economic growth. The VPA will

contribute to this through strategic planning to facilitate development activity, employment opportunities and the creation of modern, connected communities. Our canvas has expanded to include land use and infrastructure planning for strategically important precincts and sites in urban renewal areas, greenfield growth areas and regional areas.

The VPA is planning for increases in Melbourne's population to almost 8 million people by 2051, and Victoria to 10 million. This level of population will require an additional:

- 1.7 million new jobs
- 1.6 million new dwellings in Melbourne alone
- Substantial development of our regional cities and towns.

The VPA has a significant role in our capacity as Victoria's strategic planning authority, working closely with councils, government agencies and the planning and development community to integrate land use and infrastructure coordination for strategically important development sites and precincts. Our major tasks include:

- Unlocking the supply of land and speeding up delivery of new residential lots to the market
- Facilitating housing diversity and affordability, job creation and better development of new communities
- Focusing activity for job creation through National Employment Clusters and central city expansion
- Working closely with councils and Government agencies to consider and determine infrastructure and service needs
- Working with Metropolitan and Regional Partnerships to address challenges and opportunities and make our suburbs, towns and cities healthier, more resilient and thriving places to live and work.

The VPA's 2016/17 business plan is based around our four key areas of activity:

- Regional Victoria
- Key precincts in Melbourne's inner and middle ring suburbs
- Strategic redevelopment sites
- Melbourne Greenfield Growth Areas.

The VPA is expected to continue to have an important role in planning for Melbourne's growth, and in contributing to housing affordability across the State.

Regional Victoria

The VPA will assist and advise Councils on how to unlock the growth potential of our regional cities and towns so they can accommodate a greater share of the state's future growth and bolster regional economies. In turn, this will provide people with greater choices about where to live, work or start a business. The VPA has already undertaken strategic planning in regional areas such as Drouin, Wodonga, Shepparton and Torquay. From the VPA's strategic assessment of where our efforts should be directed in regional Victoria, three categories have emerged:

- Major regional cities (e.g. Bendigo, Ballarat, Geelong, La Trobe Valley, Wodonga, Shepparton)
- Growing regional cities (e.g. Wangaratta, Mildura, Warrnambool)
- Peri-Urban areas (e.g. Bacchus Marsh, Drouin/Warragul, Surf Coast).

The VPA's purpose is to provide planning (in many cases, site-based master planning) assistance that leads to residential and/or job growth. It is expected that this work would commence at the invitation of the local council. A future VPA work program could consist of a range of projects:

- Structure Plans for new development precincts
- Local Infrastructure Plans for major towns experiencing growth
- Site development strategies needing cross-government facilitation
- Strategic Planning for Melbourne's peri-urban areas.

The VPA will assist in the implementation of the Regional Growth Plans in conjunction with Regional Development Victoria (RDV) and the new Regional Partnerships program to marry economic development strategies with land use reforms to stimulate growth. To assist the VPA in delivering planning support for strategic growth projects in regional Victoria, the Government has provided the VPA with \$2.1 million for the 2016/17 year to help build capacity in regional councils for strategic planning and unblocking strategic planning system delays.

Key Precincts in Melbourne's inner and middle ring suburbs

Plan Melbourne identifies the opportunity for the Central City to expand and become Australia's largest business centre. The VPA has been working to develop a whole-of-government spatial framework which sets out the vision for the network of urban renewal precincts and their proposed timing, staging and enabling investment. This will inform future investment and renewal priorities to meet the needs of Central Melbourne's rapidly growing population and to ensure the city's ongoing competitive advantage.

The VPA is also undertaking planning for the Arden precinct on behalf of the Victorian Government. We are collaborating closely on this project with the City of Melbourne and government departments and agencies. The VPA is leading the preparation of the vision and planning framework to guide the precinct's future growth. The new Melbourne Metro railway station at Arden combined with significant government land ownership will be the major catalyst for the precinct becoming a new central city destination.

The Arden precinct is part of the larger Arden-Macaulay urban renewal area. The VPA is working with the City of Melbourne and other government departments and agencies to ensure that the Council's planning and delivery of its Macaulay urban renewal area is appropriately supported by and integrated with the Arden precinct particularly in relation to issues such as drainage, open space and community infrastructure planning.

The VPA is also continuing in its Responsible Authority role for section 173 agreements in the Fishermans Bend precinct.

In Melbourne's inner ring suburbs, the VPA is continuing its strategic planning for the key areas of potential increased economic activity identified in *Plan Melbourne*, with a focus on the National Employment Clusters and the Metropolitan Activity Centres. The VPA will be continuing its work in Broadmeadows, East Werribee, La Trobe, Monash and Sunshine precincts, where it is working closely with the local councils and, where appropriate, universities and other local institutions. These are areas where there is, or will be, significant employment and parallel residential growth. The VPA is also performing an advice and support-based role in other activity centres and clusters, such as Footscray, Chadstone, Ringwood and Dandenong.

Significant Development Sites and Precincts

In addition, the \$2 million provided to the VPA in the 2016/17 year for assistance to metropolitan councils, will also support the master planning for strategic sites within metropolitan Melbourne. These sites are generally expected to be brownfield sites that are close to facilities and transport and are suitable for the development of new housing.

Melbourne's Greenfield Growth Areas

The VPA is continuing with the program of Precinct Structure Plans (PSPs) for Melbourne's greenfield locations. To date, 59 PSPs have been completed. Over the coming two years the VPA is to complete an additional 23 PSPs resulting in 100,000 extra residential lots being added to Melbourne's future land supply.

Overall, development in PSP completed areas is proceeding well in terms of affordability, quality of life and the supply of zoned land. However councils have experienced some problems with approvals processes following the completion of PSPs. The VPA will now be exploring ways of reducing post PSP planning obstacles, which may be slowing zoned land being brought onto the market. In 2016/17, the Government has provided the VPA with \$2 million additional funding, which includes money to assist metropolitan councils through a Post PSP Approvals Streamlining Project. The intention of the project is to increase the efficiency of the approvals system and maintain Melbourne's competitive advantage in housing affordability by ensuring a steady stream of land supply in our growth areas. Funding of up to \$70,000 is available to individual growth area councils for specific initiatives that result in sustainable approvals process improvements as well as resourcing support to help clear existing approvals backlogs.

Victorian Planning Authority

Building on the skills, knowledge and experience of the Growth Areas Authority and the Metropolitan Planning Authority, the VPA has a good record of introducing innovative planning practices and reducing red tape in the planning arena. The VPA will continue to work with stakeholders to recommend and implement process improvements. This business plan sets out the staffing, financial and other matters for the 2016/17 financial year. The VPA has concentrated its activities on four key primary priorities. The detail of the prioritised annual work program is reflected on page 17 and these projects are to be progressed during this financial year. Further information on our work program will be periodically updated on the VPA's website.

One of the reasons that the Authority is well-regarded is that we have developed a track record of working well with our stakeholders. The VPA collaborates with councils, a range of government departments and authorities, landowners, developers, and local communities. In particular, the VPA's role complements the role of the Department of Environment, Land, Water, and Planning (DELWP) to provide effective planning for the future growth and transformation of cities and regions through provision of clear policy direction, such as *Plan Melbourne*, and ensuring the effective performance of the regulatory framework.

The VPA is preparing a revision of the existing PSP Guidelines in order to deliver improved planning outcomes in new growth and urban renewal areas across Victoria. We are also working with DELWP to develop a work program for the finalisation of the Boulevard Strategy and the review of open space in Melbourne.

In conjunction with DELWP, the VPA will be trialing the new Infrastructure Contribution Plans in selected locations of growth. The Authority will also work closely with DELWP and the Minister in our intended legislative transition to the new VPA on 1 July 2017.

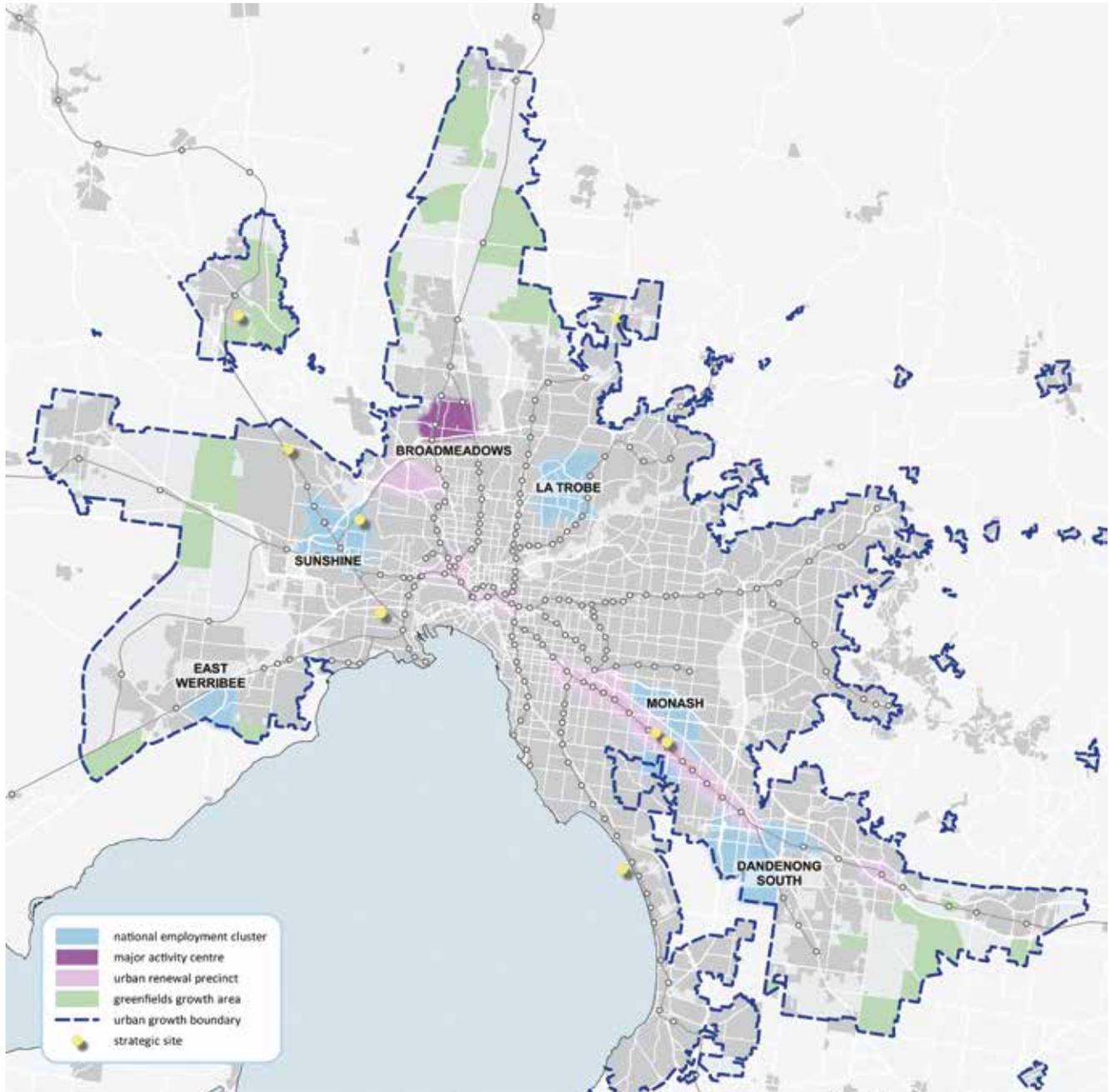
I look forward to working with our stakeholders over the coming year.

Peter Seamer
Chief Executive Officer

Overview of VPA's work program

Metropolitan Melbourne current work program

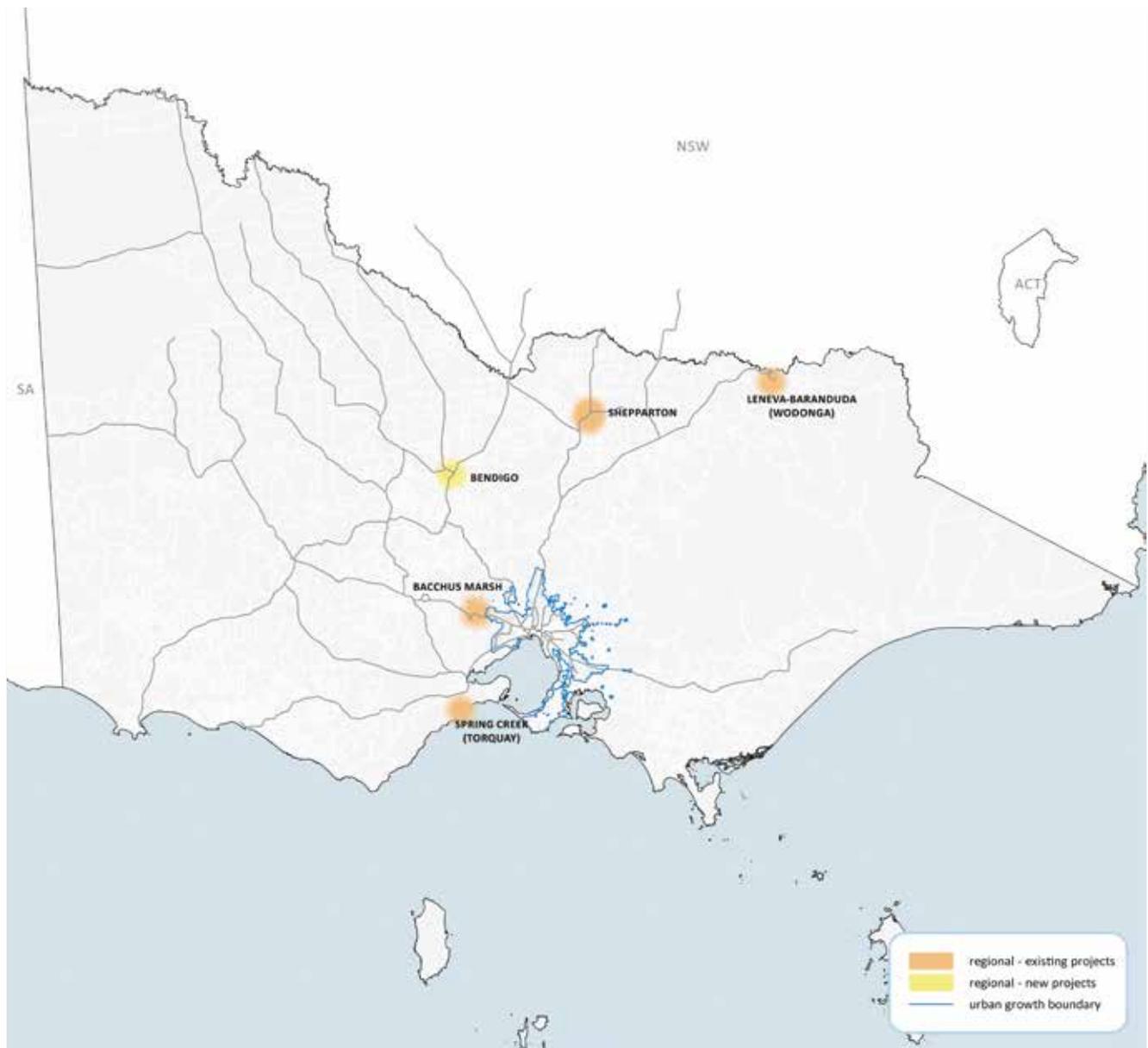
The map below sets out the key areas in metropolitan Melbourne where the VPA will be focusing its effort over the coming years.



The detailed list of approved VPA projects is reflected in the section of this Business Plan entitled Our Prioritised Annual Work Program. That list sets out the nature of each activity, and includes the estimated completion date for each project.

Regional Victoria current work program

The map below reflects the key areas of Victoria (outside of metropolitan Melbourne) where the VPA will be focusing its effort over the coming year.



Over the coming years the VPA's work program is expected to expand into many other areas in Regional Victoria. In addition the VPA will be providing planning support to a range of regional councils in 2016/17 through the Government's *Streamlining for Growth Program*.

Delivering on our objectives

The objectives of the Authority are listed in Section 46AR of the *Planning and Environment Act 1987*. For each of the objectives, the Authority's activities the priorities and plans for achieving these over the next three years, are outlined below. In addition, the subsequent table (page 12) reflects the performance measures for these objectives for the next twelve months. The major activities that the VPA will be undertaking during the 2016/17 financial year are listed at the end of this document (page 17).

The Minister for Planning launched the VPA effective from 16 August 2016. Initially the Growth Areas Authority (known as the Metropolitan Planning Authority up until 16 August 2016) will be trading as the VPA, and is a reorganizing body under the *State Owned Enterprises Act 1992*. The expectation is that legislative change will follow, formally creating the new VPA from 1 July 2017.

The additional objectives for the VPA in 2016/17 include a particular focus on:

- Ensuring that the organisation develops and fosters strategic relationships with relevant government departments and agencies, Metropolitan and Regional Partnerships, local government and local government locational groups;
- Planning for the transition to the new VPA.

These new objectives allow us to focus the Authority's work program on core priorities as we transition to the new VPA.

Furthermore, the Government is well progressed with its refresh of *Plan Melbourne*. The revised *Plan Melbourne* is expected to be released later in 2016. The VPA Business Plan for 2016/17, whilst taking into account known changes announced by the Government, is largely based on directions in place at the time of its preparation. We will incorporate any revised actions from *Plan Melbourne* into our work program.

The VPA's KPIs for delivering its objectives over the next 12 months are set out in the Key Performance Measures table (page 12). The VPA's objectives beyond the life of this plan are set out below.

A. Development occurs in a coordinated and timely manner

The VPA's role is to ensure that development in all identified areas occurs in a coordinated and timely manner.

The priorities for this objective over the next three years include:

The VPA will continue to progress the planning projects on its approved prioritized annual work program including the master planning activity for the National Employment Clusters of Monash, La Trobe, East Werribee and Sunshine. In addition, the completion of the additional structure plans contained in the current VPA work program is expected to provide for more than a further 100,000 residential sites and 1,400 employment hectares by the end of 2017.

B. Infrastructure, services and facilities are provided in a coordinated and timely manner

The provision of appropriate infrastructure and services in a timely manner is a critical objective of the VPA to ensure the continued development of areas identified for growth. The VPA works with Government agencies and local councils to prepare infrastructure plans for growth areas. In addition the VPA carries out a number of administrative roles relating to the collection and allocation of Growth Areas Infrastructure Contribution (GAIC).

The priorities for this objective over the next three years include:

Working closely with the relevant councils and Government agencies on infrastructure plans for growth areas. This includes developing Infrastructure Contribution Plans (ICPs) as part of the structure planning process for the renewal areas of Metropolitan Melbourne. The VPA is also expecting to be able to finalise some GAIC Works-in-Kind (WIK) arrangements for the early delivery of land for State infrastructure.

C. Promote sustainable development of land

The VPA's role in pursuing this objective is very broad and this objective aligns closely with a number of the other statutory objectives.

The priorities for this objective over the next three years include:

Ensuring that the review of the PSP Guidelines explore the usage, treatment and storage of waste and water and as well as energy sustainability.

Environment

Document, publish and implement the VPA's role in responding to climate change through planning initiatives to be applied in Victoria.

The VPA will work in Metropolitan Melbourne and with Victoria's regional cities and towns to secure our valuable environmental assets, ensure efficient use of land, safeguard agricultural operations, strengthen local employment, plan connected and well-serviced communities, and build resilience to the effects of climate change.

Infrastructure

Seek innovative planning solutions to reduce energy use and resource consumption, for example water.

Social

Ensure structure plans facilitate the provision of affordable and community housing, and green areas for social and recreation purposes whilst also providing the environmental benefit of limiting areas of urban heat concentration, through the revised PSP Guidelines.

D. Promote housing diversity and affordability

The VPA focuses on the two elements of this objective through its master planning process.

The priorities for this objective over the next three years include:

Continuing to focus on the provision of a range of housing types within the application of PSP Guidelines, and ensuring that there is an adequate supply of zoned land to assist Victoria's continuing growth and to contribute to housing affordability in metropolitan Melbourne and Victoria.

E. Promote employment opportunities

Creating jobs is one of the most important economic challenges facing Victoria. The VPA considers that business and employment growth in new and revitalised communities is fundamental to the health of our city and State and is influenced by a range of factors, particularly drawing on the economic advantages of Melbourne and Victoria. Whilst this is only one part of a complex equation, the VPA will be able to significantly add to Victoria's economic development by influencing how land in the nominated areas is planned to be used.

The priorities for this objective over the next three years include:

Preparing structure plans for key areas within metropolitan Melbourne and regional Victoria as considered a priority by the Minister for Planning.

F. Land is provided for commercial and industrial purposes in a co-ordinated and timely manner

The VPA works closely with the Department of Economic Development, Jobs, Transport and Resources (DEDJTR) to achieve this objective through the VPA's master planning activities.

The priorities for this objective over the next three years include:

Working closely with DEDJTR and other agencies to ensure the supply of sufficient industrial and employment zoned land is maintained and that employment areas are of the right type to encourage business growth.

G. Foster the development of communities

Much of the work and activity of the VPA is focused on achieving this objective across all of our areas of growth, including regional Victoria.

The priorities for this objective over the next three years include:

Ensuring that the appropriate community engagement occurs during the VPA's master planning activities in order to contribute to the development of thriving communities which have a sense of place, livability, amenity, community infrastructure, walkability and thriving local activity centres, including through close liaison with local government.

H. Integrate land use and transport to enable the coordinated provision of a sustainable transport system for the benefit of the community

The VPA works closely with VicRoads, Public Transport Victoria (PTV), DEDJTR and DELWP to implement this objective.

The priorities for this objective over the next three years include:

Working closely with DEDJTR and other agencies to ensure appropriate transport infrastructure and services are included in infrastructure plans and that land use plans and transport plans are aligned.

I. Discharge governance activities

In addition to its statutory objectives, the VPA has an obligation to the Victorian community to ensure that it conducts its affairs and operations in accordance with Government's standards and expectations.

The priorities for this objective over the next three years include:

Developing and implementing sustainable funding and governance arrangements for the transition to, and ongoing operations of, the VPA. In addition, the VPA is to ensure appropriate transition arrangements are in place to enable a smooth transition to the new Authority as of 1 July 2017.

Key performance measures for 2016/17

In order to achieve the VPA's objectives over the coming three years, the VPA is expecting to achieve the following during the 2016/17 financial year:

Outcomes	Reference to the VPA Legislative Objective under section 46AR of the <i>Planning and Environment Act 1987</i> *	KPI	Target
Unlock the supply of land, while creating well serviced and sustainable communities	a. Development occurs in a coordinated and timely manner	Complete the exhibition process of draft Planning Scheme Amendments for Precinct Structure Plans and advertise the Planning Panel Hearings. (Timeliness)	10 draft PSPs exhibited and advertised before 30 June 2017.**
	b. Infrastructure, services and facilities are provided in a coordinated and timely manner	Complete the exhibition and advertising for draft PSPs by 31 December 2017 which make provision for the zoning of in excess of 100,000 residential lots.	Draft PSPs providing for the zoning of in excess of 100,000 residential lots well progressed by 30 June 2017.**
	aa. Integrate land use and transport to enable the coordinated provision of a sustainable transport system for the benefit of the community	VPA Planning and Design Review program to provide a collaborative, multi-disciplinary analysis of PSPs early in their development. (Quality)	1 PSP reviewed per annum
		VPA continues to implement approved work program. (Timeliness)	10 planning projects outside of greenfield areas and 20 greenfield PSPs underway by 30 June 2017.**
Provide opportunities for employment growth in sustainable communities.	e. Promote employment opportunities f. Ensure that land is provided for commercial and industrial purposes in a coordinated and timely manner	Hectares of employment land included in draft PSPs prepared for exhibition by 30 June 2017. (Quantity)	400 hectares of employment land included in draft structure plans prepared by 30 June 2017.
Future population growth balanced across growth areas, inner Melbourne, significant development sites and regional Victoria, in accordance with <i>Plan Melbourne</i>	c. Promote sustainable development of land d. Promote housing diversity and affordability f. Ensure that land is provided for commercial and industrial purposes in a coordinated and timely manner	VPA work program reflects the initial strategic planning projects that the VPA will be involved with in inner city, significant development sites and regional Victoria. (Timeliness)	VPA work program published on the VPA website by 30 November 2016.
Implement aspects of <i>Plan Melbourne</i> relevant to the role of the Authority	All	VPA's website reflects its new obligations arising from the refreshed Plan Melbourne. (Quantity)	If required a revised VPA work program is to be published on the VPA website within three months of release of <i>Plan Melbourne</i> 2016.

Outcomes	Reference to the VPA Legislative Objective under section 46AR of the <i>Planning and Environment Act 1987</i> *	KPI	Target
Provide the opportunity for sustainable communities	c. Promote sustainable development of land	Revised PSP Guidelines incorporate the promotion of energy sustainability. (Quantity)	A draft Discussion Paper for the revision of the Precinct Structure Plan Guidelines to include promotion of energy sustainability prepared by 31 December 2016.
VPA and its stakeholders work in partnership for optimum planning outcomes.	b. Infrastructure, services and facilities are provided in a coordinated and timely manner e. Promote employment opportunities g. Foster the development of communities aa. Integrate land use and transport to enable the coordinated provision of a sustainable transport system for the benefit of the community	Key Stakeholders to confirm that VPA has satisfactorily consulted with them during planning processes. (Quantity)	The VPA conducts a stakeholder satisfaction survey by 30 June 2017 which indicates whether the VPA's key stakeholders are satisfied with the quality and extent of consultation undertaken by the VPA during the 2016/17 financial year.
VPA produces a Business Plan annually.	NA	Approved Business Plan published on VPA website. (Timeliness)	Approved Business Plan published on VPA website by 30 November 2016.
VPA remains financially sustainable.	NA	Operating shortfall within agreed tolerance. (Cost)	Operating shortfall for the year is no greater than 10% more than the budgeted deficit of \$2.9 million for the year ended 30 June 2017, except in relation to any additional unbudgeted expenditure directed by the Minister for Planning.
Employees reflect public sector values in the work of the VPA	NA	Number of material breaches by VPA staff members of the Code of Conduct for Victorian Public Sector Employees 2015. (Quality)	No breaches by VPA staff members of Code of Conduct reported in VPA annual report for 30 June 2017.

* The alphabetic references in this column relate to the subsection numbers of section 46AR of the *Planning and Environment Act 1987*.

** These measures are similar, but are all slightly different, as they are measuring different timeframes of the VPA's program, commencement of PSPs, consultation on draft PSPs, and rezoning of land on completion of PSPs.

Our organisation

The Authority meets regularly throughout the year, and has two specialist sub-committees, dealing with Risk and Audit and Executive Remuneration matters.

The Authority had a staff complement of 89 employees as at 30 June 2016, periodically supported by contract or seconded employees to help meet work targets and to provide expert assistance in key areas. With the change in the role and focus of the Authority, the MPA had increased its staff levels over the past two years in order to carry out its expanded work program. The complement in future years will be dependent upon the VPA's allocated workload and financing, and may vary from the 2016/17 level.

The VPA is structured around four groups that reflect the key activity streams of the VPA. The groups are now organised into 11 teams, in a manner that optimises the capacity of VPA to conduct its activities.

The **Urban Renewal Group** is responsible for preparing employment PSPs and also for developing planning and design approaches for town and city centres. It comprises of three teams. The Group manages PSP preparation for industrial and town centres in metropolitan Melbourne. This group is active in the key National Employment Clusters and Major Activity Centres of Broadmeadows, Monash, La Trobe and Sunshine, and also the renewal of the Arden Precinct.

The **Growth Areas Group** is responsible for strategic planning in Melbourne's greenfield Growth Areas. This Group comprises three teams. These teams work in partnership with the local council to complete PSPs for land within the existing urban growth boundary in accordance with the program approved by the Minister. The responsibility for the rollout of the development of the East Werribee Employment Precinct also falls within this group, but is expected to transfer outside of the VPA during 2016/17.

The **Regional Group** comprises two teams and is responsible for working closely with the local councils, Regional Partnerships and the Regional Development Victoria for preparing master plans to assist in optimising economic, employment and housing opportunities for identified regional projects. These teams also have responsibility for providing planning assistance, when requested by the Minister, to regional Victoria.

The **Technical Services Group** incorporates, the Technical Services Team, the Corporate and Statutory Services Team and the Research Team.

- The **Technical Services Team** is responsible for supporting the planning and other operations of the VPA through the provision of technical advice, infrastructure coordination planning and graphics, GIS and drafting support. This Team also focuses on Local Infrastructure Planning.
- The **Corporate and Statutory Services Team** is responsible for the governance activities at the VPA (including finance, human resources, administrative and information technology functions). These activities incorporate the VPA's administration of the GAIC and providing support for the GAIC Hardship Relief Board. This team also has responsibility for corporate wide activities, such as insurance, risk management and the ongoing operations of the VPA offices. This team also conducts the organisation's statutory planning activities, and also has the important responsibility for ensuring that the VPA is appropriately prepared for Planning Panels.
- This Group also includes a small **Research Team** which coordinates the VPA's economic research and design activities.

Two other smaller teams complete the VPA organisational structure.

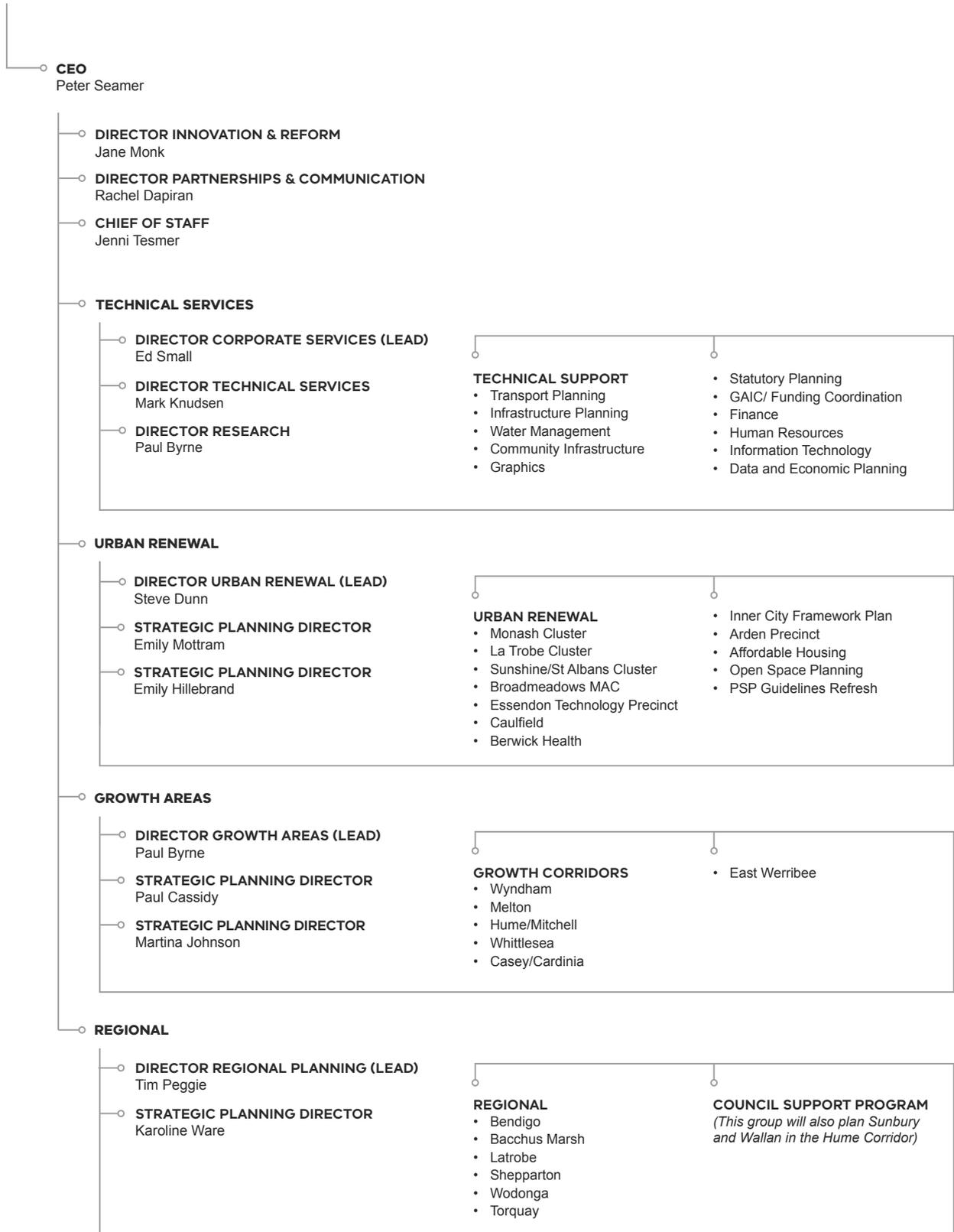
The **Partnerships and Communication Team** has the key role of managing and coordinating the interaction with all government authorities, and also has the responsibility for the organisation's media, engagement and communication activities.

The **Innovation and Reform Team** is charged with the responsibility of identifying and implementing streamlining opportunities for post-PSP planning.

The following table summarises the VPA's expected staffing for the coming year:

Staff	2015-2016	2016-2017
Executives	8	8
Non-executive	81	83
Total	89	91

AUTHORITY MEMBERS
 Bill Kusnirczuk (Acting Chair)
 Trevor Budge
 Jennifer Cunich
 Brian Haratsis
 Freya Marsden
 The Hon. Theo Theophanous



Our resources

It is anticipated that the nature and extent of the work of the VPA will vary from year to year, and that the revenue and expenditure of the Authority will correspondingly change. The VPA's forward State Government appropriations for the next four years are currently anticipated to be:

- \$17.9 million in 2016/17
- \$13.7 million in 2017/18
- \$13.5 million 2018/19
- \$13.5 million 2019/20.

The allocations are shown before any contribution to be made by the Authority to the Department of Environment Land Water and Planning of \$800,000 per annum for the

funding to support the Fishermans Bend Hub. The future funding of the new VPA is expected to be confirmed during this financial year.

In addition the VPA has been allocated an additional \$4.2 million in the Government's 2016/17 Budget, and this budget assumes that this funding does not continue into the future years. These funding allocations will enable the VPA to extend its role in planning for growth in Melbourne and Victoria.

The VPA has a brought forward surplus at 1 July 2016 of \$8.1 million. This represents funds that the VPA has received previously, in advance of the matching expenditure occurring. These funds are to be used to finance the completion of a number of the greenfield and other planning activities currently underway.

Budget 2016/17 to 2019/20

The VPA has approved the following budget for 2016/17 and has endorsed, in-principle the financial projections, for the subsequent three years. The VPA anticipates making operating deficits over each of the coming financial years as it expends the funds on hand which had been raised in earlier years for specific identified projects.

Income

	2016-2017 \$m	2017-2018 \$m	2018-2019 \$m	2019-2020 \$m
Base Appropriation	13.7	13.7*	13.5*	13.5*
Less: Fishermans Bend Hub Support	(0.8)	(0.8)*	(0.8)*	(0.8)*
Additional Appropriation – Regional	2.2	0.0	0.0	0.0
Additional Appropriation – Metropolitan	2.0	0.0	0.0	0.0
Third Party Contributions	0.7	1.5	1.4	0.0
Interest	0.2	0.1	0.1	0.1
Fishermans Bend Reimbursement	1.8	0.0	0.0	0.0
Total Income	19.8	14.5	14.2	12.8

Expenditure

	2016-2017 \$m	2017-2018 \$m	2018-2019 \$m	2019-2020 \$m
Executive	0.9	0.9	0.9	0.9
Technical Services	6.6	6.5	5.7	5.6
Partnerships	0.7	0.5	0.4	0.4
Urban Renewal – Staff Costs	2.3	2.4	2.0	2.0
Growth Areas – Staff Costs	1.8	1.7	1.5	1.4
Regional – Staff Costs	1.6	1.5	1.2	1.2
External Project Costs	4.2	2.9	2.8	2.5
Grants to Council	1.6	0.0	0.0	0.0
Streamlining Activities	0.5	0.0	0.0	0.0
EWEP Planning	0.6	0.1	0.1	0.0
EWEP Transfer	1.9	0.0	0.0	0.0
Total Expenditure	22.7	16.5	14.6	14.0

Net Shortfall (Surplus)	2.9	2.0	0.4	1.2
Surplus Brought Forward	8.1	5.2	3.2	2.8
End of Year Surplus	5.2	3.2	2.8	1.6

* To be finalised

Our prioritised annual work program

Project	Project Name	LGA/Agency	Major Activity	Funding Source*	Status - October 2016	Estimated start date	Estimated Completion Date	Forecast status - June 2017
URBAN RENEWAL								
Projects carried forward from 2015/16								
Central Melbourne								
3051	Arden	Melbourne, MMRA*** & DEDJTR	Structure Plan	VPA & Third Party	Under Preparation	Jan-15	Dec-17	Final consultation
3350	Inner City Framework Plan	Melbourne	Framework Plan	VPA	Consultation	Nov-14	Dec-16	Complete
Dandenong/Eastern Corridor								
6550	Monash	Greater Dandenong, Kingston, Monash	Framework Plan	VPA	Under Preparation	Mar-14	Dec-17	Post consultation
6570	Clayton Structure Plan	Kingston, Monash	Structure Plan	VPA	Under Preparation	Jun-16	Dec-17	Consultation
7050	Caulfield Precinct	Glen Eira	Structure Plan	VPA	Under Preparation	Nov-14	Jun-18	Consultation
7500	Berwick Health & Education	Casey	Structure Plan	VPA	Under Preparation	Jul-14	Dec-17	Final consultation
Northern Corridor								
5600	La Trobe Cluster	Banyule, Darebin	Framework Plan	VPA	Under Preparation	Mar-14	Dec-17	Final consultation
5100	Broadmeadows MAC	Hume	Framework Plan	VPA	Under Preparation	Feb-16	Dec-17	Final consultation
5400	Essendon Technology Precinct	Moonee Valley	Framework Plan – with Council	VPA	Under Preparation	Jan-15	Dec-17	Consultation
Western Corridor								
4500	Sunshine Framework Plan (including Health Precinct)	Brimbank	Framework & Infrastructure Plan	VPA	Under Preparation	Mar-14	Dec-17	Post consultation

*** MMRA = Melbourne Metropolitan Rail Authority

Project	Project Name	LGA/Agency	Major Activity	Funding Source*	Status - October 2016	Estimated start date	Estimated Completion Date	Forecast status - June 2017
URBAN RENEWAL								
New Projects for 2016/17								
Central Melbourne								
3052	Macaulay ICP	Melbourne	Infrastructure Contribution Plan	VPA	Under Preparation	Jan-16	Jun-17	Complete
3053	Josephs Road ICP	Maribyrnong	Infrastructure Contribution Plan	VPA	Under Preparation	Jun-16	Sep-17	Post Consultation
3470	Flinders to Richmond	Melbourne, Yarra, PTV, MPV, DEDJTR	Framework Plan	VPA	Not commenced	Oct-16	Dec-17	Consultation
Dandenong/Eastern Corridor								
7850	CD9 Corridor	Various	Strategy document	VPA	Not Commenced	Nov-15	Jun-17	Complete
7010	Chadstone/ Oakleigh	Monash/ Stonnington	Investigation	VPA	Not Commenced	Jan-17	Jun-17	Complete
6575	Clayton Business Park	Kingston	Strategic site	VPA	Under Preparation	Sep-14	Jun-17	Complete
6565	PMP Site - Clayton	Monash	Strategic site	VPA & Third Party	Under Preparation	May-16	Jun-18	Consultation
7100	Dandenong South NEC	Monash	Framework Plan	VPA	Not commenced	Jan-17	Jun-18	Under Preparation
7900	Frankston Corridor & MAC	Frankston	Planning support	VPA	Not commenced	Jan-17	Dec-17	Under Preparation

Project	Project Name	LGA/Agency	Major Activity	Funding*	Status - October 2016	Estimated start date	Estimated Completion Date	Forecast status - June 2017
URBAN RENEWAL								
New Projects for 2016/17 (continued)								
Western Corridor								
4052	Solomon Heights (Sunshine)	Brimbank	Strategic site	VPA	Under Preparation	Jul-15	TBA	Consultation
4510	Watergardens	Brimbank	Strategic site planning support	VPA & Third Party	Not commenced	Jan-17	Dec 17	Consultation
4520	Altona North	Hobsons Bay	P15 Strategic site	VPA & Streamlining for Growth**	Under Preparation	Jul-16	Sep-17	Post consultation
Strategic Development Sites/Innovation								
8610	Other specific sites	Various	To be defined	Streamlining for Growth**	NA	NA	NA	Ongoing
Various	Metro Partnerships	Various	Support for program	VPA	NA	NA	NA	Ongoing

Miscellaneous Projects

Project	Project Name	LGA/Agency	Major Activity	Funding*	Status - October 2016	Estimated start date	Estimated Completion Date	Forecast status - June 2017
Various	Plan Melbourne Implementation	Various	Various projects - TBA	TBA	Ongoing	Ongoing	Ongoing	Ongoing

Project	Project Name	LGA/Agency	Major Activity	Funding Source*	Status - October 2016	Estimated start date	Estimated Completion Date	Forecast status - June 2017
REGIONAL								
Projects carried forward from 2015/16								
Bacchus Marsh								
1225	Bacchus Marsh	Moorabool	Framework Plan	VPA & Streamlining for Growth**	Under Preparation	Feb-16	Feb-18	Consultation
Other Regional								
1240	Torquay - Spring Creek	Surf Coast	Structure plan with council as planning authority	VPA	Under Preparation	Nov-16	Jun-17	Complete
1105	Wodonga/Leneva	Wodonga	Structure plan with council as planning authority	VPA & Council	Under Preparation	Jan-16	Dec-17	Consultation
1102.1	Shepparton South East	Greater Shepparton	Structure plan	VPA & Council	Under Preparation	Mar-15	Dec-17	Consultation
1102	Shepparton North East	Greater Shepparton	Structure plan	VPA & Council	Under Preparation	Jun-14	Dec-17	Consultation
REGIONAL								
New projects for 2016/17								
Other Regional								
1248	Plan Bendigo	Greater Bendigo	Strategic sites - TBA	VPA & Streamlining for Growth**	Under Preparation	Aug-16	TBC	Under preparation
1103	Shepparton Framework Plan	Greater Shepparton	Framework Plan	VPA & Streamlining for Growth**	Preparatory work	Nov-16	TBC	Under preparation
8200	Regional Growth Plans	Various	Work with DELWP/RDV	VPA & Streamlining for Growth**	Preparatory work	Ongoing	Ongoing	Complete
Various	Support program for local government planning	Various	Assistance to be provided by VPA	VPA & Streamlining for Growth**	Preparatory work	Jan-17	Jun-17	Complete

Project	Project Name	LGA/Agency	Major Activity	Funding Source*	Status - October 2016	Estimated start date	Estimated Completion Date	Forecast status - June 2017
GREENFIELD								
Projects carried forward from 2015/16								
<i>Sunbury Growth Corridor</i>								
1074	Sunbury South	Hume	Precinct Structure Plan	VPA & Third Party	Under Preparation	Nov-12	Dec-17	Final consultation
1075	Lancefield Road	Hume	Precinct Structure Plan	VPA & Third Party	Under Preparation	Mar-13	Dec-17	Final consultation
<i>North Growth Corridor</i>								
1067	Donnybrook	Mitchell, Whittlesea	Precinct Structure Plan	VPA & Third Party	Under Preparation	Jun-12	Mar-17	Complete
1096	Woodstock	Whittlesea	Precinct Structure Plan	VPA & Third Party	Under Preparation	Jun-12	Mar-17	Complete
1094	Quarry Hills	Whittlesea	Precinct Structure Plan	VPA & Third Party	Under Preparation	Aug-11	Nov-16	Complete
1070	Wollert	Whittlesea	Precinct Structure Plan	VPA & Third Party	Under Preparation	Aug-11	Mar-17	Complete
25.1	Craigieburn Employment	Hume	Precinct Structure Plan	VPA	Complete	Jul-12	Aug-16	Complete
1202	Lindum Vale	Hume	Precinct Structure Plan	VPA & Third Party	Under Preparation	Jun-12	Dec-17	Consultation
1062	Beveridge Central	Mitchell	Precinct Structure Plan	VPA	Under Preparation	May-12	Sep-17	Approval process
1059	Beveridge North West	Mitchell	Precinct Structure Plan	VPA & Third Party	Under Preparation	Jun-13	Mar-18	Panel
<i>West Growth Corridor</i>								
39.2	EWEP - Divestment	Wyndham	Major development parcel divestment	EWEP Grant	Under Preparation	Jan-14	Jan-17	VPA role complete
39.4	EWEP - Ongoing Planning	Wyndham	Ongoing planning activities	EWEP Grant	Under Preparation	Ongoing	Ongoing	Ongoing
1099	Rockbank	Melton	Precinct Structure Plan	VPA & Third Party	Under Preparation	Oct-12	Dec-16	Complete
1082	Mt Atkinson	Melton	Precinct Structure Plan	VPA & Third Party	Under Preparation	Mar-14	Jun-17	Complete
1085	Tarneit Plains	Melton	Precinct Structure Plan	VPA & Third Party	Under Preparation	Mar-14	Jun-17	Complete
1078	Plumpton	Melton	Precinct Structure Plan	VPA & Third Party	Under Preparation	May-13	Jun-17	Complete
1080	Kororoit	Melton	Precinct Structure Plan	VPA & Third Party	Under Preparation	May-13	Jun -17	Complete
1080.2	Kororoit Part 2	Melton	Precinct Structure Plan	VPA & Third Party	Under Preparation	May-13	Dec-17	Consultation
1600	Melton Infrastructure Plan	Melton	Preparation of pilot	VPA	Under preparation	Jun-16	Jun 17	Draft complete
<i>South East Growth Corridor</i>								
12	Casey Central Town Centre	Casey	Precinct Structure Plan	VPA	Under Preparation	Dec-10	Oct-16	Complete
1209	Brompton Lodge	Casey	Precinct Structure Plan	VPA & Third Party	Under Preparation	Oct-14	Oct-16	Complete
1055	McPherson	Casey	Precinct Structure Plan	VPA & Third Party	Under Preparation	May-14	Dec-17	Panel
11	Minta Farm	Casey	Precinct Structure Plan	VPA	Under Preparation	Mar-10	Dec-17	Panel
1051	Croskell	Casey	Precinct Structure Plan	VPA & Third Party	Not Commenced	Oct-16	Dec-19	Pre-planning

Project	Project Name	LGA/Agency	Major Activity	Funding Source*	Status - October 2016	Estimated start date	Estimated Completion Date	Forecast status - June 2017
GREENFIELD								
New projects for 2016/17								
Sunbury Growth Corridor								
1500	Caloola Sunbury	Hume	Strategic site	VPA & Streamlining for Growth**	Under Preparation	Aug-16	Dec-17	Consultation
North Growth Corridor								
1201.1	Wallan South	Mitchell	Precinct Structure Plan	VPA & Third Party	Under Preparation	Nov-16	Aug-19	Under Preparation
5460	Mernda Town Centre	Whittlesea	Master planning arising from station	VPA & Streamlining for Growth**	Under Preparation	Jun-16	Dec 17	Consultation
1069.1	Shenstone Park	Whittlesea	Precinct Structure Plan	VPA & Third Party	Under Preparation by Council	Jan-16	Dec 18	Under preparation
1065.1	Merrifield North	Mitchell/Hume	Master plan	VPA & Streamlining for Growth**	Under Preparation	Jun 16	Dec 17	Consultation
South East Growth Corridor								
4.5	Officer Town Centre	Cardinia	Review of structure plan	VPA & Third Party	Under Preparation	Sep-16	Jun-18	Consultation
5	Officer Employment	Cardinia	Precinct Structure Plan	VPA & Third Party	Not Commenced	Jul-17	Jun-20	Pre-planning
6	Pakenham South Employment	Cardinia	Precinct Structure Plan	VPA & Council	Under Preparation by Council	Dec-14	Jun-18	Consultation
Other								
8690	Streamlining (Post PSP) – Phase 1	Various	Assistance to councils	Streamlining for Growth**	Under Preparation	Jun-16	Jun 17	Phase 1 completed
GREENFIELD								
New projects for 2017/18								
1056	Clyde South	Casey	Precinct Structure Plan	VPA & Third Party	Not Commenced	Jul-17	Jun-20	Pre-planning
1068	Craigieburn West (inc Greenvale R1)	Hume	Precinct Structure Plan	VPA & Third Party	Not Commenced	Jul-17	Jun-20	Pre-planning
1065	Merrifield North	Hume	Precinct Structure Plan	VPA & Third Party	Not Commenced	Jul-17	Jun-20	Pre-planning
1207	Aviators Field	Wyndham	Precinct Structure Plan	VPA & Third Party	Not Commenced	Jul-17	Jun-20	Pre-planning
1208	Werribee Junction	Wyndham	Precinct Structure Plan	VPA & Third Party	Not Commenced	Jul-17	Jun-20	Pre-planning

* Funding Source: VPA – from budget allocations to VPA
 Third Party – contribution from other party towards planning activity
 Streamlining for Growth – targeted funding for selected projects which meet program criteria

** Potential that this project may be able to be selected for funding (or part funding) through the Streamlining for Growth program

Project	Project Name
GREENFIELD PSPs not on current VPA program	
<i>North Growth Corridor</i>	
1060	Beveridge North East
1061	Beveridge South West
1201	Wallan East
1063	Northern Freight
1071	Cooper Street West
<i>Western Growth Corridor</i>	
1076	Melton East
1077	Warrensbrook
1081.2	Rockbank South
1083	Warrawee
1084	Ravenhall (Quarry Site)
1086	Chartwell East
1087	Derrimut Fields
1088	Oakbank
1092.1	Quandong (Council undertaking)
1093	Mambourin East
1093.1	Bayview
1072	Sunbury North
1095	Sunbury West
1204	Minns Road
1205	Bulmans Road
1206	Melton West
<i>South Eastern Growth Corridor</i>	
1057	Casey Fields South
1058	Devon Meadows
1210	Pakenham East (Council undertaking)
7	Pakenham West
10.4	Botanic Ridge (Stage 4)

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