



BUSINESS PLAN

2013-2014



METROPOLITAN
PLANNING
AUTHORITY

partners in planning and infrastructure coordination

MISSION

To be an active partner in ensuring Melbourne's and Victoria's affordable, sustainable and liveable new communities are of the highest international standard.

Our Values and Behaviours

The MPA aims to demonstrate the following values and behaviours in its work.

VALUE

BEHAVIOURS

Leadership:

We provide clarity and certainty, develop new and innovative solutions to problems, provide authoritative advice and lead by example to get things done and make a positive difference.

Partnership:

We work in collaboration with our stakeholders through genuine consultation, sharing of information, and harnessing their expertise and resources.

Professionalism:

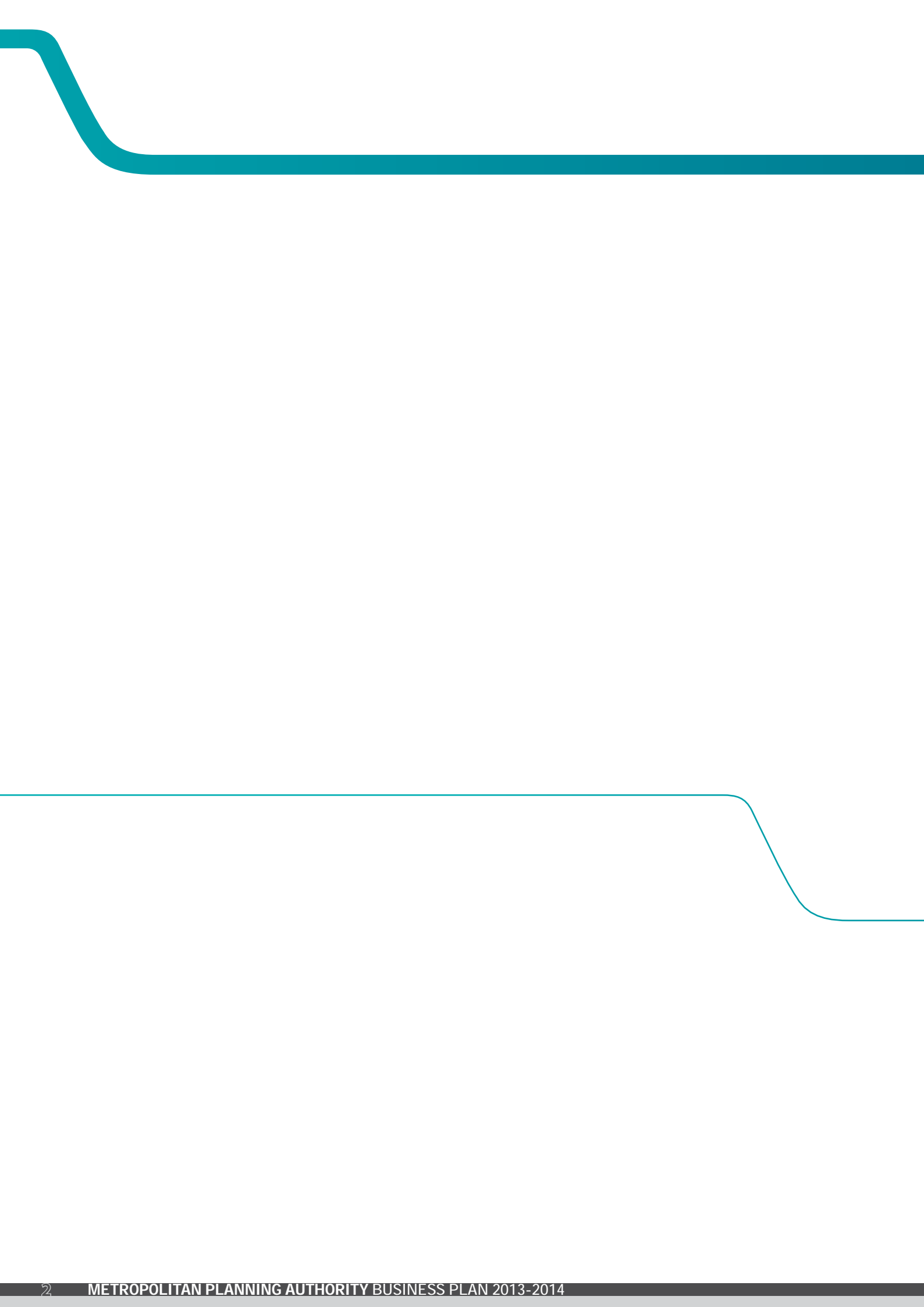
We act with honesty and openness, are accountable for our actions, are respected for our expertise and high quality and balanced advice.

Responsiveness:

We are aware of the needs of our stakeholders and strive to provide a high level of service and advice at all times.



BUSINESS PLAN 2013-2014



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INTRODUCTION



MINISTER FOR PLANNING

In October 2013, the Coalition Government released its metropolitan planning strategy *Plan Melbourne* to guide our city's growth to 2050 for comment.

An important part of this announcement was the creation of the Metropolitan Planning Authority (MPA) from the expanded legislative basis of the Growth Areas Authority (GAA).

The GAA did a great job restoring housing affordability, improving residential quality and creating jobs in Melbourne's outer suburbs through its streamlining of planning processes, its high level land use planning and collaboration with government agencies, developers, service providers and the seven growth area councils.

The new Authority will continue to work in the growth areas to ensure that greenfields communities receive the high level consideration, planning and infrastructure coordination they deserve, and I have directed the MPA to support councils in the rebalancing of growth between new growth areas, established Melbourne and regional Victoria and to deliver productivity and employment benefits for the whole state.

This work will complement the MPA's expanded role to implement *Plan Melbourne's* key initiatives and change the focus of planning from regulation to facilitation.

I am pleased that the MPA is already getting on with the job by implementing the sub-regional groups and completing planning assessments to identify urban renewal opportunities for strategic sites across Melbourne as well as forming positive working relationships with regional councils.

The MPA has a detailed statement of expectations that emphasises innovation, action, transparency and collaboration with key stakeholders to deliver the best planning, infrastructure coordination and development outcomes for Victoria.

As always, I expect the MPA to deliver on these expectations and I look forward to reading the authority's progress report later this year.

The Hon. Matthew Guy MLC
Minister for Planning



CHAIRMAN'S MESSAGE

The creation of the Metropolitan Planning Authority heralds a new dawn in the planning of our urban fabric, and in the coordination of physical and social infrastructure in the population centres of Victoria – Melbourne and the regional cities.

As we shaped our Business Plan for 2013/14, we were acutely aware of the high expectations of our partners in this important enterprise – the State Government and its agencies, Local Government and the private sector; and most importantly the end user residents and workers in our state.

In addition to maintaining the momentum of creating 'development ready' residential areas and potential employment locations in the growth areas and selected regional centres, we will focus on key sites in the established suburbs of Melbourne. This will involve assessing urban renewal opportunities and priorities and infrastructure priorities.

Early in this year we will commence working with our partners on the implementation of *Plan Melbourne*, the Victorian Government's metropolitan planning strategy.

We are committed to making a difference, not only improving and streamlining the planning process but working with our partners to enhance the liveability, affordability and economic prosperity of Melbourne and Victoria while protecting our environment and heritage.

Chris Banks AM
Chairman



CHIEF EXECUTIVE OFFICER'S SUMMARY

Planning for Melbourne's growth presents unique challenges and opportunities.

We need to be innovative and positive in our thinking and rise to the challenge of creating continually better places to work and live, that are better serviced, and with further reductions to red tape. In order to achieve this, we must work closely with councils, government agencies, the development industry and the community.

The MPA was launched in October 2013, having been formed from the expanded legislative objectives and functions of the Growth Areas Authority (GAA). The GAA promoted planning excellence in Melbourne's growth areas as part of the Victorian Government's strategy to accommodate the state's current high levels of residential and commercial growth. Most of this work occurred in the declared growth area councils – Cardinia, Casey, Hume, Melton, Mitchell, Whittlesea and Wyndham.

Whilst we will continue to focus on completing our growth areas planning program, our urban infill activities will focus on strategic sites where developments can sit comfortably with the existing environment and where new and existing residents are provided with a great lifestyle.

Our planning and infrastructure coordination work is about ensuring that development is done in context and that there is greater alignment of government and business to reduce conflicts, encourage innovation and provide healthy, attractive, well serviced urban areas – as Melbourne and Victoria continue to grow.

One of the MPA's main challenges in the short term is managing workload and forming meaningful working relationships with a wide range of new stakeholders, including councils that we have not worked with before.

The key focus of the organisation over the 2013/14 financial year will be to:

- Identify long term priorities and workload by completing planning assessments of sites identified in *Plan Melbourne* and agreeing to a program with the Minister for Planning and stakeholders
- Build relationships with the local government sector and other key stakeholders and establish roles of the Authority and others in identified projects
- Set up the first series of formal meetings with Regional Planning Groups and work with these groups to assess needs in areas experiencing growth
- Provide advice to the Minister for Planning on subregional infrastructure priorities, to assist with preparation of a report to Cabinet
- Achieve the Government's 60,000 new residential allotments and an expansion to the areas zoned ready for employment activities, as we continue to work through our green fields PSP program
- Push ahead with the early development of the East Werribee Employment Precinct and Fisherman's Bend

- Develop a new framework to streamline approvals for strategic sites
- Complete and release new PSP Guidelines
- Release of first stage of the Open Space Strategy
- Provide planning support to regional councils, as requested
- Commence detailed planning on 10 major projects; including Monash, Sunshine, and Latrobe National Employment Clusters

By expanding the activities of the pre-existing Authority, the Government has significantly reduced the set up time required for the creation of a new authority. There will however, still be an initial transition period as the Authority moves away from its previous sole focus on Melbourne's Greenfield growth areas to its new role covering the whole of Victoria. The Authority has put in place a new organisational structure, has recruited staff to add to its complement, and is progressing the resolution of funding matters.

As Victoria and Melbourne experience unparalleled growth, the MPA will work cooperatively and innovatively to ensure that the State and this City develop as attractive, liveable and welcoming areas of a world standard.

Peter Seamer
Chief Executive Officer

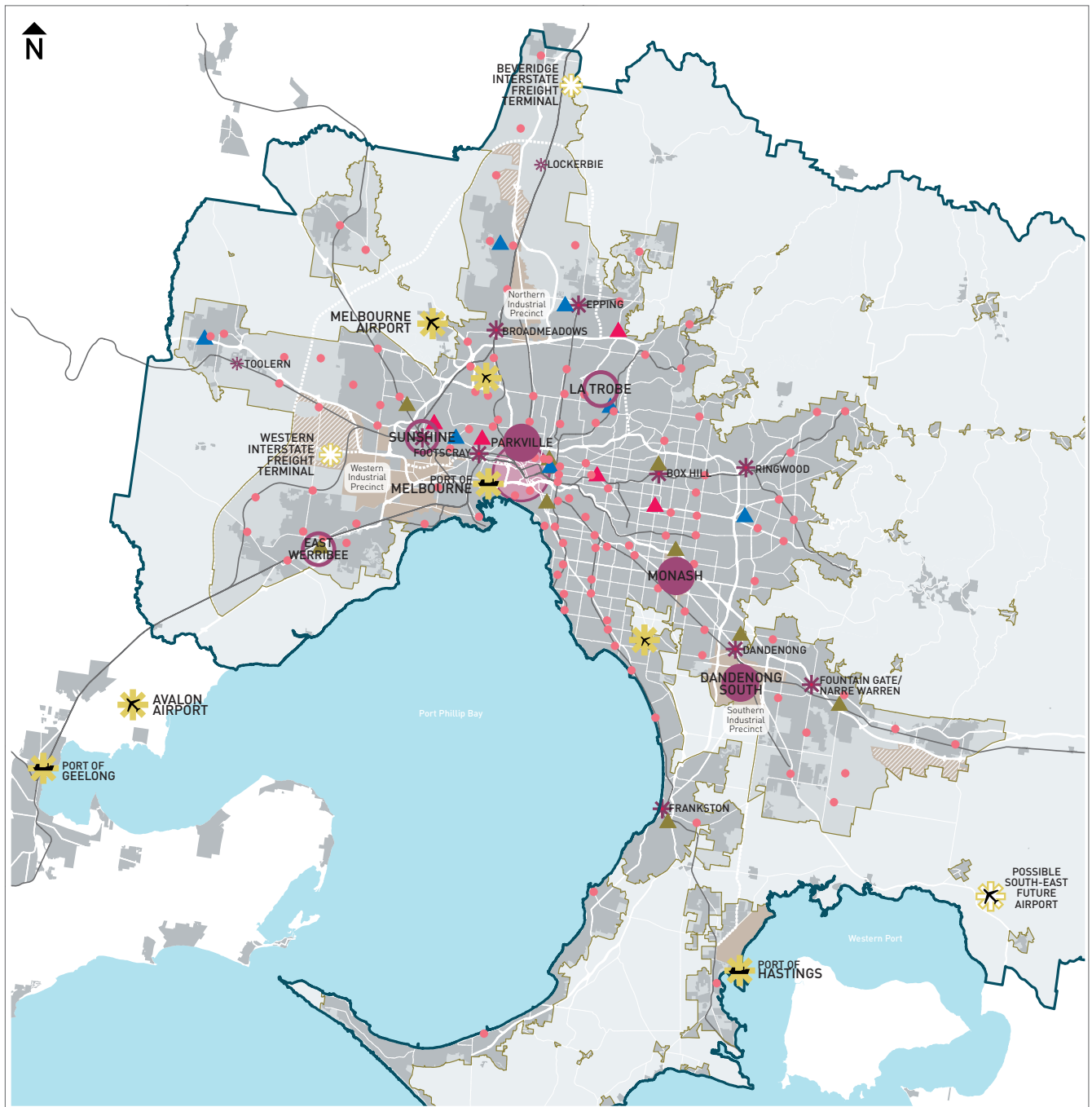


Figure 1: *Plan Melbourne* map of National Employment Clusters and Activity Centres

LEGEND

- | | |
|--|--|
| Metropolitan region | State-significant industrial precinct – existing |
| Metropolitan urban boundary | State-significant industrial precinct – future |
| Urban area | Metropolitan activity centre – existing |
| Road network | Metropolitan activity centre – future |
| Potential road | Activity centre – existing and future |
| Rail network | Health/Education precinct |
| Expanded central city | Health precinct |
| National employment cluster – existing | Education precinct |
| National employment cluster – emerging | Airport |
| Transport gateway – existing | Seaport |
| Transport gateway – future | |

SOURCE: DEPARTMENT OF TRANSPORT, PLANNING AND LOCAL INFRASTRUCTURE, 2014

KEY PRIORITIES FOR MPA

The Premier and Minister for Planning announced the release of *Plan Melbourne* and the creation of the new Metropolitan Planning Authority on 9 October 2013, and this was followed by a further announcement by the Minister that the Growth Areas Authority would undertake the role of the Metropolitan Planning Authority, and would operate under that name. Since that date the MPA logo and name has been used by the Authority. In due course legislation could be expected to be introduced into Parliament to formally amend our title.

The Minister for Planning may now direct the Authority to work with councils and others to conduct planning activities for any location in the State, but generally as set out in *Plan Melbourne*. A key priority for the Authority over this initial business plan will be to engage with the local government sector, and to begin defining different roles for the Authority and other stakeholders in identified projects.

This is a significant broadening in the role of the Authority, and much of the Authority's activities until the end of the 2013/14 will be in setting up the Authority in a manner so as to ensure that it is able to meet this role in a sustainable manner into the future. The initial goal is to create a respected and appropriately funded long term Authority to improve standards, affordability and the efficiency of urban and economic growth in Victoria.

Over the 2013/14 financial year, whilst pursuing the key matters outlined in the Chief Executive Officer's Summary above and in the objectives below, the MPA will be carrying out some core initiatives.

Identifying Growth Areas

This expanded mandate will require the MPA to develop new processes to be applied in the planning for, and implementation of, urban renewal and regional expansion projects. It is clear that much of the Authority's effort in this year, the year of our launch, will be invested in developing and introducing these new processes, and in identifying the areas where the Authority should best focus its activities. We will be identifying our requirements, and seeking resourcing, to enable the Authority to be able to be fully operational as at 1 July 2015.

In order to progress these matters, the Authority has already started a planning assessment process, both in metropolitan Melbourne and in the Victorian Regions with the aim of identifying the key planning priorities on which to focus its activities. The MPA will consult extensively with the local Council and any Government agency which has an interest in the identified area. It is envisaged that a report on these assessments will be presented to the Minister for Planning in this financial year.

Along with innovation, one of the key achievements of the GAA was to implement significant streamlining of the strategic planning processes in place in the growth areas, in order to reduce the time taken and the complexity, to identify and to remove any redundant duplication contained in the processes. This exercise has resulted in the master plans for the growth areas being produced in two to three years, as opposed to in some instances taking longer than six years. This has been done while continuing to maintain an appropriate level of detailed work and public engagement.

Structure and Framework Plans

At the outset, the MPA has recognised that formalising two levels of planning, as was done in the growth areas with Growth Corridor Plans and Precinct Structure Plans, would increase clarity in planning processes in Victoria. Accordingly, the MPA is working on developing two key approaches to implementing planning outcomes, one through broader planning, being Framework and Implementation Plans (FIPs), and another more akin to PSPs - Structure and Implementation Plans (SIPs). Each of these plans would be enshrined in the planning system through a Planning Scheme Amendment.

DELIVERING ON OUR OBJECTIVES

The objectives of the Authority are listed in Section 46 AR of the Planning and Environment Act 1987. For each of the objectives, the Authority's scheduled activities for the coming 12 months, and also the priorities and plans for achieving these over the next three years, are outlined below. In this initial period of the Authority's new role, a number of the activities listed below are still focussed on continuing the work in Melbourne's greenfield growth areas. This balance is expected to shift significantly in the subsequent years towards a greater emphasis on activities outside of Melbourne's greenfield growth areas.

A. DEVELOPMENT OCCURS IN A COORDINATED AND TIMELY MANNER

The Authority's role has now expanded beyond its earlier focus of ensuring that Melbourne has an adequate supply of appropriately zoned land in our newest suburbs in order to achieve development in a co-ordinated and timely manner. The Authority now needs to ensure that development occurs in this manner for all of the declared areas.

Over the next 12 months the MPA plans to:

- Complete a report from an early assessment program by June 2014 to identify key planning projects in Melbourne and Victoria
- Produce an implementation program and reporting framework for the delivery of the *Plan Melbourne* initiatives
- Commence initial planning activities for identified priority areas
- Continue to conduct the strategic planning for new areas included through the Logical Inclusions Program

- Make significant progress towards the completion of 10 additional greenfield PSPs by 30 June 2014.

The priorities for this objective over the next three years (until June 2016) are to:

- Undertake the Structure and Framework plans for areas identified in *Plan Melbourne*, including:
 - National Employment Clusters
 - Urban Renewal Sites
 - Activity Centres
- Roll out and report on the delivery of the other *Plan Melbourne* initiatives
- Manage the completion of the PSPs for Melbourne's greenfield growth areas by:
 - Progressing another 37 identified PSPs in the PSP preparation program
 - Making substantial progress in planning for the preparation of the remaining outstanding PSPs in accordance with the program.

The completion of the additional residential PSPs contained in the existing greenfield PSP program is expected to provide land zoned for a further 160,000 residential sites and 2,000 employment hectares by the end of 2016.

Other priorities identified to assist in delivering the objective are:

- Further streamlining of growth area planning processes for both Greenfield and other areas
- The MPA performing the role of Planning Authority for growth areas, and
- The MPA facilitating growth area transport planning activities.

B. INFRASTRUCTURE, SERVICES AND FACILITIES ARE PROVIDED IN A COORDINATED AND TIMELY MANNER

The provision of appropriate infrastructure and services in a timely manner is a critical objective of the MPA to ensure the development of the declared growth areas and of Victoria.

Over the next 12 months the MPA is planning to:

- Establish and coordinate sub-regional council groups to identify key infrastructure priorities in growing suburbs to inform State Government planning
- Finalise the GAIC works in kind guidelines to ensure early delivery of State infrastructure in Greenfield locations
- Work with interested landowners to pilot initial GAIC works in kind projects
- Work with VicRoads to commence construction of the Sneydes Road interchange
- Progress the delivery of the six announced Building New Communities GAIC projects
- Continue ensuring that all new PSPs incorporate the Growth Areas Engineering Standards
- In conjunction with others, introduce new approaches to Council Development Contribution Plans (DCPs)
- Develop more detailed plans for key infrastructure roll out, in conjunction with development timing.

The priorities for this objective over the next three years are to:

- Work closely with growth area Councils on growth area infrastructure plans through our planning, and through the sub-regional groups which are being created to assist planning at a regional level
- Continue to develop Infrastructure Plans for each PSP to inform State and Local Government budget programs
- Work in conjunction with other agencies to identify and facilitate infrastructure required by new vehicle technologies
- Integrate the planning of transport and road infrastructure and associated services
- Monitor structure plan roll out schedules to influence integration with infrastructure provision
- Work with other Government agencies and non-government providers to co-ordinate the implementation of education infrastructure, and
- Develop and implement a 5 year GAIC program to bring forward the delivery of necessary State funded infrastructure

C. PROMOTE SUSTAINABLE DEVELOPMENT OF LAND

The MPA will plan for the development of sustainable new communities from an economic, environmental and social perspective. The MPA's role in regard the activities aligned with this goal are broad, and many of the other MPA objectives also incorporate aspects of this goal.

Over the next 12 months the MPA plans to:

- Accelerate new forms of design and thinking throughout all of the Authority's work in conjunction with industry, academia and the wider Victorian public
- Seek the resources to progress the development of a metropolitan Open Space Strategy
- Complete the Corridor Planning process in relation to areas brought within the Urban Growth Boundary through the Logical Inclusions process
- Complete refinement of planning for biodiversity controls through the adoption of new planning scheme amendments, and
- Continue to work closely with the Living Melbourne Living Victoria initiative to complete Integrated Water Cycle Strategies in the growth corridors and reflect these into the MPA's PSPs to optimise water retention and usage in planning the growth areas.

The MPA's focus and priority over the coming three years will be in relation to environment, infrastructure and social aspects of this objective:

Environment

- Complete and implement an Open Space Strategy across metropolitan Melbourne
- Seek water utilisation solutions to be implemented in the PSPs for declared growth areas that optimise sustainable water outcomes in an affordable and equitable way
- Refine and implement biodiversity controls to be applied to declared growth areas.

Infrastructure

- Seek optimum transport and land use solutions that minimise the need for travel and manage the need or investment
- Implement innovative planning solutions to reduce resource consumption, e.g. water/energy.

Social

- Facilitate opportunities for the development of integrated community infrastructure.

D. PROMOTE HOUSING DIVERSITY AND AFFORDABILITY

Over the next 12 months the MPA plans to:

- Introduce a program to bring innovation into our city design processes through collaboration with a wide range of groups
- Continue to implement the process to enable the provision of dwellings on parcels less than 300 square metres in the growth areas
- Progress a review of the PSP Guidelines for both the greenfields and other growth areas to further streamline the planning for new communities in growth areas
- Continue to progress demonstration projects in partnership with growth area Councils and other Stakeholders
- Promote variety in densities, building types and types of residential areas in PSPs to be completed.

The MPA's priorities for this objective over the next three years are to:

- Review and amend the PSP Guidelines to further enable housing diversity and to contribute to housing affordability
- Continue to focus on the provision of a range of housing types within the application of PSP Guidelines
- Continue to enable the provision of dwellings less than 300 square metres in size in growth areas through the adoption of PSPs, and
- Continue to implement demonstration projects in partnership with growth areas Councils and other stakeholders.

E. PROMOTE EMPLOYMENT OPPORTUNITIES

The MPA recognises that business and employment growth in new and revitalised communities is fundamental to the health of our City and State and is influenced by a range of factors, particularly drawing on the economic advantages of Melbourne and Victoria.

Whilst this is only one part of a complex equation, the MPA will be able to significantly add to Victoria's economic development by influencing how land in the nominated areas is planned to be used.

Plan Melbourne has identified a number of initiatives in relation to delivering jobs and investment. In this initial year, the MPA will identify specific opportunities arising from the Plan which can be considered for implementation in 2014/15 and beyond. *Plan Melbourne* has identified the different opportunities which can arise through the National Employment Clusters, urban renewal sites (particularly along rail corridors) and in the activity centres.

In addition, the MPA will continue to focus on raising awareness of the importance of creating a variety of real business growth and employment options in our new suburbs as this will underpin the success of these areas.

Congestion on Melbourne's roads and public transport alone will make it increasingly important that we accelerate quality employment opportunities in our new and revitalised communities. This change will improve the quality of travel on our roads and public transport, will encourage the use of counter cyclical (contra flow) travel where possible, and potentially defer the need for major transport infrastructure investment.

Over the next 12 months the MPA plans to:

- Complete the early planning assessment process to produce a report on specific activities that the MPA could undertake in relation to the National Employment Clusters, urban renewal sites, and activity centres set out in *Plan Melbourne*
- Work with local government in order to facilitate the development of the new growth areas centres in order to produce significant economic and employment outcomes
- Coordinate early works on stage one of the East Werribee Employment Precinct, and commence implementation of Fisherman's Bend
- Facilitate employment in the growth areas by detailed planning of identified employment land within the growth area PSPs, and
- Progress detailed planning for several major and principal town centres and major employment precincts in conjunction with Councils, owners and potential retail and business investors.

The priorities for this objective over the next three years are to:

- Ensure detailed planning of sufficient industrial and employment land, having regard for demand in the different corridors
- Identify and plan for infrastructure required to support business investment and employment
- Continue to roll out the development of the East Werribee Employment Precinct and Fisherman's Bend
- Encourage and facilitate co-location of economically relevant facilities
- Partner with local government to identify, plan and lead commercial activity in the growth areas' new centres
- Facilitate development of office warehouses, and other employment generating buildings, and
- Work with the growth area Councils and the Department of State Development, Business and Innovation (DSDBI) on local economic development opportunities.

F. LAND IS PROVIDED FOR COMMERCIAL AND INDUSTRIAL PURPOSES IN A CO-ORDINATED AND TIMELY MANNER

The MPA works closely with the Department State Development, Business and Innovation to achieve the above objective.

Over the next 12 months the MPA plans to:

- Complete/progress PSPs for new employment areas to ensure adequate supply
- Facilitate Agency/Council strategic and development planning to enable agreement on scope, priority and justification for Council and Agency Infrastructure projects

The priorities for this objective over the next three years are to:

- Ensure sufficient industrial zoned land is maintained
- Continue with comprehensive integrated planning of industrial precincts
- Work with Department of Transport, Planning and Local Infrastructure (DTPLI) to protect/plan significant freight terminal opportunities in Melbourne's west and north
- Facilitate the creation of opportunities for small/medium/large footprint employers
- Co-ordinate activities with those of DSDBI
- Ensure the supply of new employment land continues to increase.

G. FOSTER THE DEVELOPMENT OF COMMUNITIES

Much of the work and activity of the MPA is focused on achieving this objective across all of our areas of growth including regional Victoria.

Over the next 12 months the MPA plans to:

- Begin work with regional councils such as Latrobe, Baw Baw, Wodonga and Shepparton to progress identified planning initiatives
- Continue to implement the PSP Guidelines by ensuring essential infrastructure required to support liveable communities in Melbourne's newest suburbs is identified in the PSPs and, where appropriate, in DCPs.

The priorities for this objective over the next three years are to:

- Work with Wodonga City Council to complete PSP and DCP for the Leneva growth corridor, which will allow the population of Wodonga to ultimately double to 75,000
- Through planning, develop opportunities to allow for the creation of integrated learning places and other shared community facilities
- Implement PSPs in accordance with PSP Guidelines, and
- Maintain focus on the creation of pedestrian friendly centres.

H. INTEGRATE LAND USE AND TRANSPORT TO ENABLE THE COORDINATED PROVISION OF A SUSTAINABLE TRANSPORT SYSTEM FOR THE BENEFIT OF THE COMMUNITY

The MPA will work closely with VicRoads and the Department of Transport, Planning and Local Infrastructure (DTPLI) to implement this objective.

Over the next 12 months the MPA plans to:

- Ensure transport infrastructure required for development of new precincts is identified in PSPs, and where appropriate, incorporated in DCPs
- Ensure the strategic transport network identified in the Growth Corridor Plans is refined and preserved through the development of PSPs and the subsequent Planning Scheme Amendments
- Work with relevant agencies to progress the development and assessment of any priority transport solutions identified as potential GAIC WIK arrangements
- Ensure that a funding allocation method for the two GAIC Funds is developed and implemented
- Work with VicRoads and DTPLI to refine co-operative land use and multi-modal transport planning processes
- Ensure the process for PSP preparation clearly links with co-ordinated multi-modal transport planning.

The priorities for this objective over the next three years are to:

- Develop and implement processes for considering and progressing GAIC WIK applications
- Ensure transport alternatives are planned for in PSPs
- Develop strategies for reducing the length and frequency of travel arising out of Melbourne's newest suburbs
- Work with DTPLI to protect/plan significant freight terminal opportunities in Melbourne's west and north
- Ensure the processes for the administration of the GAIC and Growth Areas Public Transport Fund and Building New Communities Fund are developed and implemented
- Ensure appropriate transport infrastructure and services are included in the Infrastructure Plans developed for each PSP
- Work closely with Councils on growth area Infrastructure Plans
- Contribute to the Integrated Infrastructure Planning Committee
- Work in conjunction with other agencies to identify and facilitate infrastructure for emerging vehicle technologies, and
- Integrate the provision of transport and road infrastructure, with associated services.

I. DISCHARGE GOVERNANCE ACTIVITIES

In addition to the statutory objectives the MPA has an obligation to the Victorian community to ensure that it conducts its affairs and operations in accordance with Government's standards and expectations.

Over the next 12 months the MPA will ensure that it:

- Continues to develop the interim funding arrangements for the Authority for the 2014/15 and future financial years
- Implements the operations of the new Authority including recruiting staff for the new organisation structure
- Conducts the financial operations of the organisation in a controlled and transparent manner by:
 - Producing the annual report by the end of September each year with no qualifications in the Audit Report, and
 - Responding to GAIC related matters in a timely manner and reporting GAIC income and allocation as required by legislation.
- Conducts Authority meetings in accordance with legislative requirements by:
 - Holding at least six Authority meetings each financial year.
- Reports annually on the outcomes of the MPA Environment Strategy actions.
- Discharges its Risk Management obligations annually by:
 - Including the completed Risk Management Attestation in the Annual Report.

The priorities for this objective over the next three years are to:

- Develop and implement sustainable funding and governance arrangements for the ongoing operations of the Authority.

ABOUT THE MPA

MEMBERS OF THE AUTHORITY

The MPA is overseen by a highly experienced board that brings a broad range of disciplines, including planning, development, economics, financial management, education and housing. The five Authority members were appointed by the Minister on 23 October 2012, and the Authority is chaired by Chris Banks AM. The Authority reports to the Minister for Planning, The Hon. Matthew Guy MLC.

A profile of each board member is below.



Chris Banks AM (Chairman)

Chris Banks AM brings more than four decades of commitment to the housing and urban development industry.

Widely acknowledged and respected as a leader and innovator, he led both AV Jennings and Delfin to pre-eminent positions in their respective marketplaces and has been at the forefront of urban reform since the mid-1980s.



Leonie Hemingway JP (Deputy Chair)

Leonie Hemingway JP (formerly Leonie Burke) has dedicated her life to working within all three spheres of Australian government, and the people and businesses with which they interact. Recently, she has focussed more on behind the scenes, sharing her skills in legislation, good governance and business relations, as a Director/Member of both civic and government boards.



Di Fleming

Di Fleming brings experience across education, greenfield development and digital design. Di is a Director of the Dücere Foundation, the President of the Africa Australia Business Council (Vic), the founding director of Digital Harbour Pty Ltd and a former associate professor at RMIT and Melbourne Universities. Di is a recipient of the Telstra Business Woman of the Year Award (Vic).



Bill Kuszniarczyk

Bill Kuszniarczyk brings extensive experience and knowledge in urban planning, building and how cities should look in the future. He is Managing Director of Clement-Stone Town Planners. He gives advice on urban planning issues across Australia. He is also a broadcaster on Fairfax radio 3AW. Bill is Chairman and Chief Commissioner of the Victorian Building Authority, an independent governing body responsible for setting and enforcing building industry regulation and practice in the State of Victoria.



Ian Munro PSM

Ian Munro PSM brings to the Board expertise in aligning government and business to achieve investment and jobs growth. In particular, Ian has a detailed understanding of the critical role of land supply and planning in economic development. Ian is a council member of the Victorian Environment Assessment Council and a former Deputy Secretary/CEO of Invest Assist (formerly the Department of Innovation, Industry and Regional Development). Ian is a consultant to the Department of State Development, Business and Innovation and to Regional Development Victoria.

OUR ORGANISATION

The Authority meets regularly throughout the year, and has two specialist sub-committee's dealing with Risk and Audit aspects, and Executive Remuneration matters, respectively.

The Authority had a staff complement of 45 (Effective Full Time) employees as at 30 June 2013, supported by some contract employees to help meet work targets and to provide expert assistance in key areas. With the change in role and the change in the focus of the Authority's activities, the MPA has determined to increase its staff levels

to around 71 EFT in 2013/14. The MPA recruited a number of staff from the Department of Transport, Planning and Local Infrastructure in early 2014, and is expected to continue to recruit to meet its full complement over the 2013/14 financial year.

The following table details expected staffing arrangements for the coming year:

Staff	2013/14	2012/13
Executives	8	5
Non executive	63	40
Total	71	45

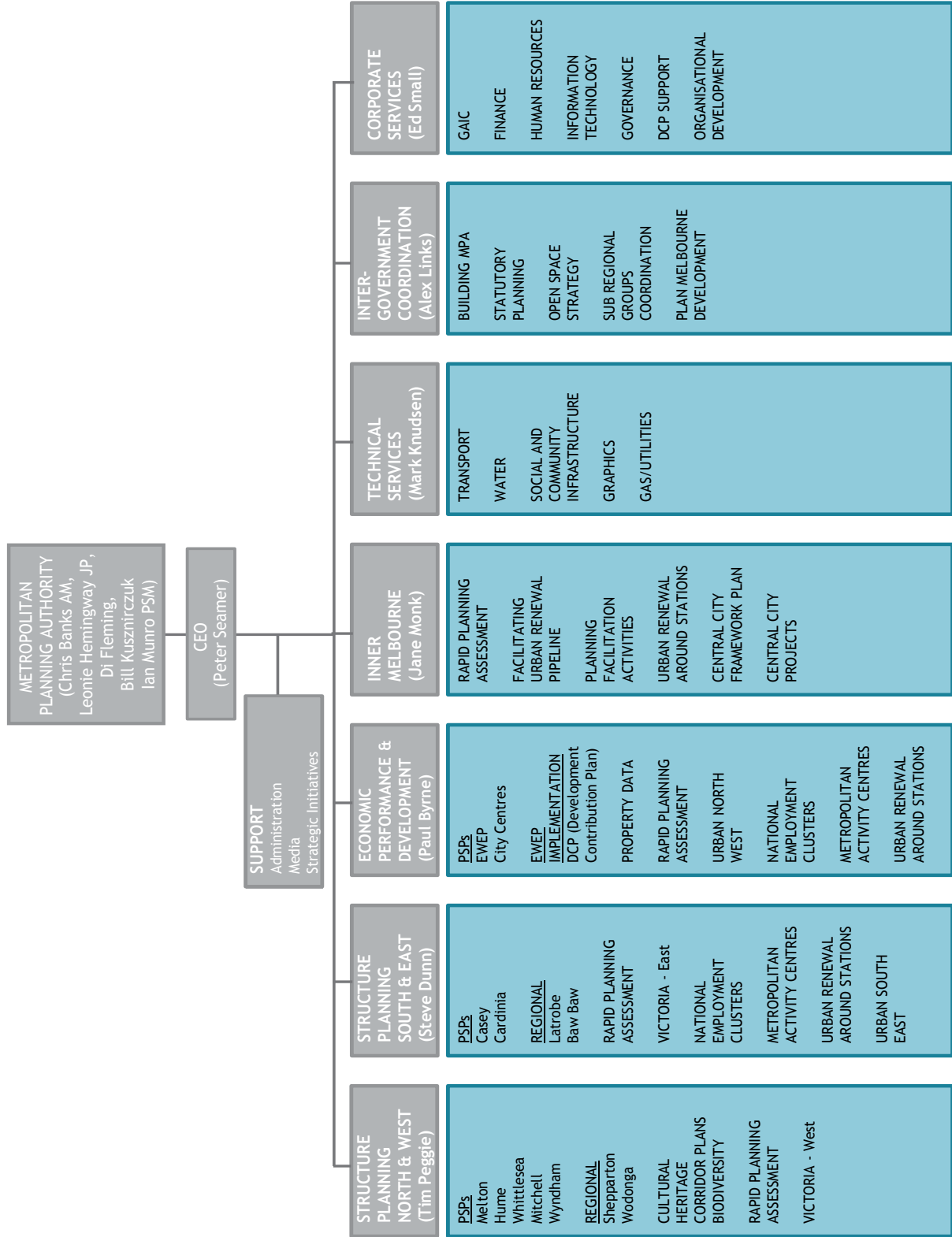
The CEO and his team lead and manage the organisation, including the development of budget proposals for Government consideration. The organisation is structured around 6 major activities (7 teams). The teams are organised to optimise the MPA in conducting its activities in the following areas:

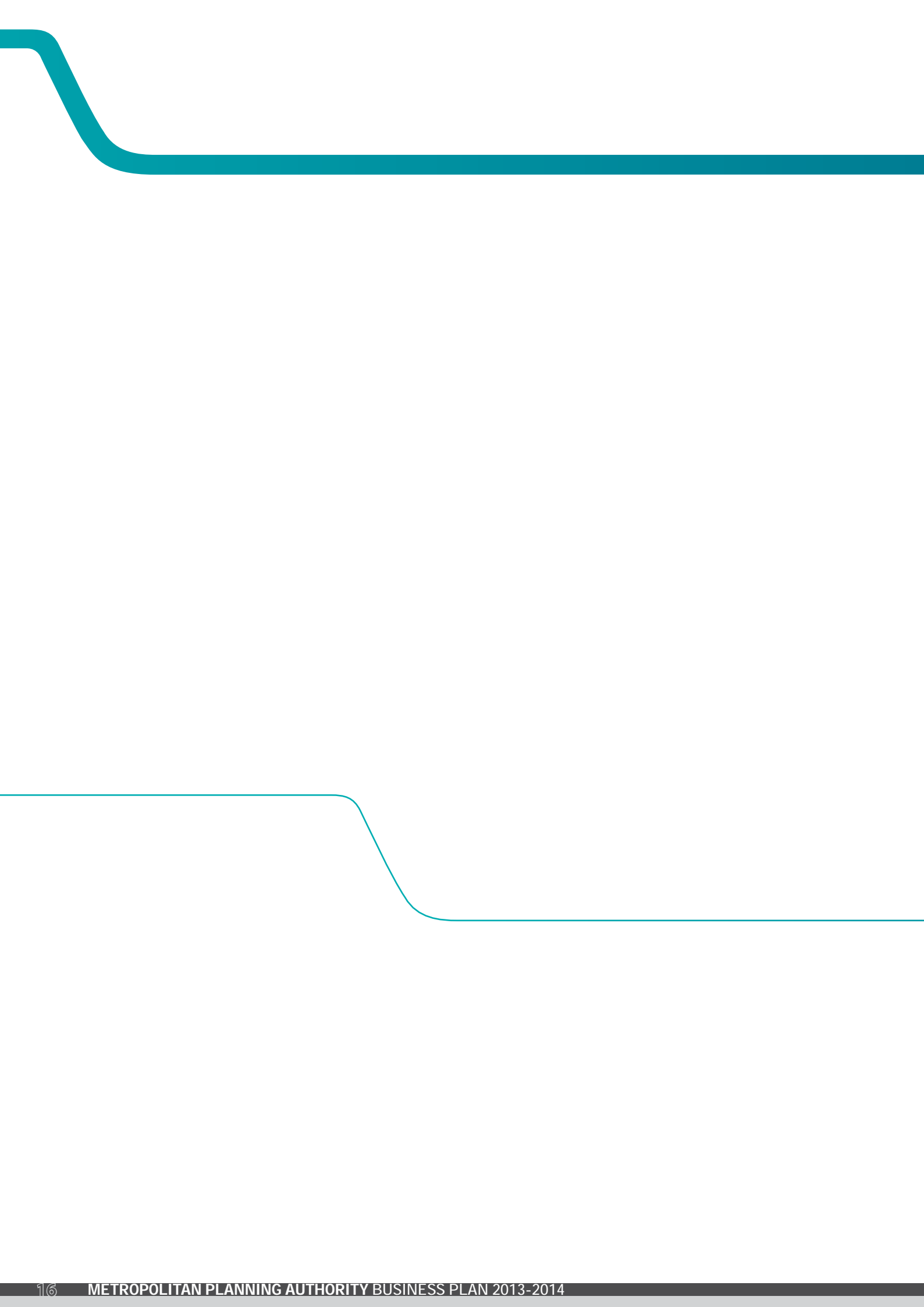
- The **Structure Planning Teams (North & West and South & East)** are responsible for planning activity outside of the inner city and specific employment areas. The two teams deliver the strategic planning for declared growth areas on a geographic basis, except for some of the larger projects in the North and West which may be undertaken by Economic Planning and Development Team.
- The **Inner City Team** is responsible for the strategic planning of the inner Melbourne region. The team works very closely with the Minister, the Department of Transport, Planning and Local Infrastructure and Melbourne City Council to achieve the optimum sustainable development of this vital part of Victoria's community and economy.

- The **Intergovernmental Coordination Team** has the key role of managing and coordinating the interaction with all Government Authorities, the Sub-regional Groups and the organisation's statutory planning activities.
- The **Technical Services team** is responsible for supporting the planning and other operations of the GAA through the provision of technical advice, infrastructure coordination planning and graphics, GIS and drafting support. This team also coordinates the planning for infrastructure.
- The **Economic Planning & Development team** is responsible for preparing employment PSPs and also developing planning and design approaches for town and city centres. The team also coordinates the economic research activities and manages PSPs for industrial and town centres in the North and West, and is responsible for the rollout of the development of the East Werribee Employment Precinct.

- The **Corporate and Economic Services team** is responsible for good governance (including the finance, human resources, administration and information technology functions), and incorporates the implementation and administration of the GAIC, and the support of the GAIC Hardship Relief Board. This team is also expected to coordinate the GAIC WIK proposals across Government.

ORGANISATIONAL STRUCTURE





OUR RESOURCES

BUDGET

The Authority has approved the following budget and projections for 2013/2014 and has endorsed in-principle the financial projections for the subsequent two years. The expected PSP income and structure planning expenditure in future years has also been included as set out below:

Income

	2013/14 \$ m	2014/15 \$ m	2015/16 \$ m
Appropriation	6.2	9.5	14.7
Other Contributions	6.3	5.8	1.5
Interest	0.3	0.2	0.1
Total Income	12.8	15.5	16.3

Expenditure

	2013/14 \$ m	2014/15 \$ m	2015/16 \$ m
Executive & Reform	0.9	0.9	0.9
Corporate Services	2.5	2.6	3.0
Intergovernmental	0.4	1.0	1.1
Economic Performance	0.9	1.2	1.2
Structure Planning	2.4	3.0	3.2
Inner Melbourne	0.4	0.8	0.9
Technical Services	1.3	1.8	1.8
Projects	3.2	10.2**	9.2**
Total Expenditure	\$12.0	\$21.5	\$21.3
Net Operating Shortfall	\$0.8	-\$6.0	-\$5.0
Brought forward*	10.5	11.3	5.3
End of Year	\$11.3	\$5.3	\$0.3

Equity

	2013/14 \$ m	2014/15 \$ m	2015/16 \$ m
Net Equity	\$11.3	\$5.3	\$0.3

* The funds brought forward from earlier years are being expended on the Greenfield planning for which the funds have been previously allocated.

** These are initial estimates for future project expenditure and are still being finalised.

OVERVIEW OF MPA'S KEY PRECINCTS PROGRAM - PLAN MELBOURNE

